

FISCAL YEAR 2016

ANNUAL BUDGET



BOROUGH COUNCIL

PAUL McCONNELL, PRESIDENT

JAMES GRIFFIN, VICE-PRESIDENT

KAREN TUTINO, MEMBER

ANITA BARTON, MEMBER

ROSEMARY NORTHCUTT, MEMBER

ROBERT STOKLEY, SENIOR MEMBER

ED PHIPPS, MEMBER

MAYOR

ROBERT FROST

RICHARD J. MANFREDI, BOROUGH MANAGER


INTRODUCTION

This Fiscal Year 2016 Annual Budget is submitted in accordance with the Ordinance(s) of the Borough and Laws of the Commonwealth, specifically the Borough Code and related laws. This Budget for Fiscal Year 2016 is in balance with Fund Equity, Revenues and Expenditures reflecting as nearly as possible the estimated revenues and expenses for budget and calendar year 2016. The Budget process, which is continuous and has at its apex the Borough Council goal setting as the driver in the process, began in April 2015, and is the basis for funding priorities. This proposed budget meets Council goals and objectives, sets service priorities, makes clearer the operational service demands and establishes base funding available. This proposed budget holds all tax rates at present levels, funds capital equipment and facilities, continues the use of capital reserve and operating reserve funds, and provides the framework for a continued policy discussion on funding service delivery levels in the future.

This budget structure, content and approach provide a narrative that is informative and descriptive, as well as contains the requisite fiscal appropriations to operate the Borough. The budget line items continue to be refined to accurately reflect operational expenditure categories, build financial and managerial systems that now enhance extracting financial data for analysis and future decision-making, and accurate cross-functional cost information. The budget continues separating the general tax levy and special tax levy equivalents into special revenue funds, and the operating, capital and reserve funds. This identification and recognition of revenues and expenses illuminates the future needs to fund debt service and the impact of a static property tax rate.

This proposed general fund has operating revenues meeting expenditures, sets forth a spending plan that is consistent with the Borough Council stated priorities, and controls operating and capital spending. The spending plan also continues investment in infrastructure and pavement management, police and fire services, public works, emergency management and recreational services.

Respectfully submitted,



Richard J. Manfredi
Borough Manager

SUMMARY

The Borough of Conshohocken, Montgomery County, Pennsylvania, Council has made critical decisions about the future growth and quality of life for Borough residents, property owners and business owners such as constructing a new Borough Hall, that also has a commercial component to generate rental income, established a process for establishing goals and objectives, that include investment in parks and facilities, and continuing to professionally and cost effectively deliver services through it's Borough administration and departments. The Borough's fiscal plan, holds all taxes at 2015 rates, and once again establishes the property tax levy for all property owners at 3.50 total mills; including a general purposes levy of 2.9984 mills.

The financial projections for fiscal year 2016 reflect a realistic approach for all sources of income and projected expenditures and continue to refine the established level of essential service that is the basis for making sound fiscal planning decisions. The plan for fiscal year 2016 is based on goals and objectives established by council and, in part, its Administration's focus on communicating with residents, businesses, tax and ratepayers. The Council, building on the objectives set in 2014, began, in April 2015, a process to establish goals and objectives for 2016 and beyond. The Council goal setting established the following priorities:

- Install new and updated parks equipment;
- Increase property maintenance throughout the Borough;
- Increase landscape screening for aesthetic purposes as the Borough undergoes development;
- Fund repairs and stabilize existing Leeland Mansion;
- Systematically improve corner storm water management access and egress at select intersections;
- Develop a Capital improvements plan at Parks and Recreation Facilities;
- Expand a Summer Basketball League and expand kids and senior programming; and
- Develop a Facility and Maintenance position.

Each of these objectives is funded at some level in either general fund operations or through capital funding.

The strategic organizational structure is attaining the broader goal of fiscal predictability through realignment of positions and cost effectiveness. In some instances, we are utilizing expert independent professionals to avoid increasing full time complement and related costs and, in other instances, using internal repurposing or the use of part-time complement. These changes build upon the continued strategic use of consulting services to improve financial systems, traffic control systems, storm water and, land use and planning.

The 2015 priorities for developing recreation services and accepting the operations of the Community Center at the Fellowship House, including a licensed before and after care program, redesigning the web site, financial systems improvements, re-establishing a Borough Newsletter, enhanced customer service and A-Field lights and bleacher improvements, will be met in 2015. Fiscal year 2016 appropriations will allow for expanding programming and recreation services, traffic mitigation, timing and signalization review and development of a synchronized traffic timing system on the Fayette Street, Elm and nearby corridors is in process, and will continue as a priority.

Clearly the most critical and visible 2015 goal accomplished is the construction of the Borough Hall. The "Peoples" new building will be a vehicle for quality service delivery. Calendar year 2016 will continue focusing on the many concerns and demands for service that naturally follow the growth that has occurred in Conshohocken. Calendar year 2016 will be a year for long term planning and developing a new zoning ordinance and honed strategy for service delivery.

REAL ESTATE AND TAXATION

THE VALUE OF ONE MILL

TABLE 1

	<u>FY 2015</u>	<u>FY 2016</u>
TOTAL ASSESSED VALUE	\$ 596,411,649.	\$ 626,340,079.
FULL VALUE OF ONE MILL	\$ 596,412.	\$ 626,340.
VALUE OF ONE MILL AFTER DISCOUNTS AND UNCOLLECTABLE	\$ 566,591.	\$ 566,591.
TAX LEVY BY FUND		
	MILLAGE RATE	TAX COLLECTED
GENERAL	2.9984	\$ 1,784,117.
FIRE PROTECTION	0.1254	\$ 74,616.
LIBRARY	0.0836	\$ 49,744.
STREET LIGHTING	<u>0.2926</u>	<u>\$ 174,104.</u>
TOTAL TAX RATE AND PROJECTED COLLECTIBLES	3.50	\$ 2,082,581.

The Collection rate is projected at 95% for 2016.

A property owner will pay \$1.00 in property tax for every \$1,000 of the taxable appraised value of the property.

If the Montgomery County Assessed value for a Conshohocken homeowner's property were set at \$108,000, then one mill of taxes would equal \$108.00. At the present Borough tax rate of 3.50, the average Borough taxpayer will pay \$378.00 in Borough property taxes.

MILLAGE TAX RATE AND REVENUES BY FUND

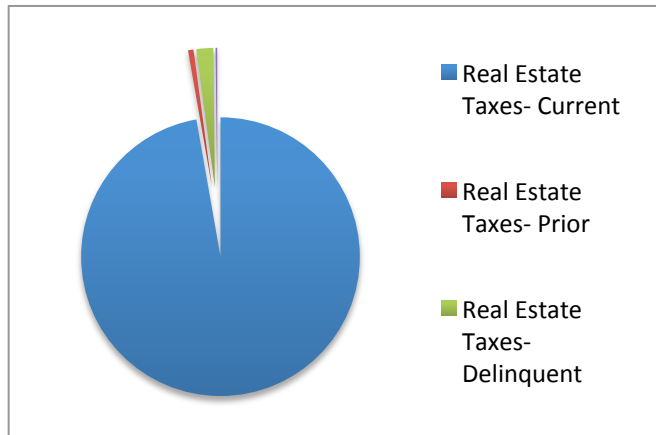
TABLE 2

	<u>FY 2015 LEVY</u>	<u>TAX REVENUE</u>	<u>FY 2016 LEVY</u>	<u>TAX REVENUE</u>	<u>VARIANCE</u>
GENERAL	2.9984	\$ 1,696,867	2.9984	\$ 1,784,117.	\$ 87,250.
FIRE	0.1254	\$ 71,051.	0.1254	\$ 74,616.	\$ 3,565.
LIBRARY	0.0836	\$ 47,367.	0.0836	\$ 49,744.	\$ 2,377.
STREET LIGHT	0.2926	\$ 165,785.	0.2926	\$ 174,104.	\$ 8,319.
	<u>3.50</u>	<u>\$ 1,981,070.</u>	<u>3.50</u>	<u>\$ 2,082,581</u>	<u>\$ 101,511.</u>

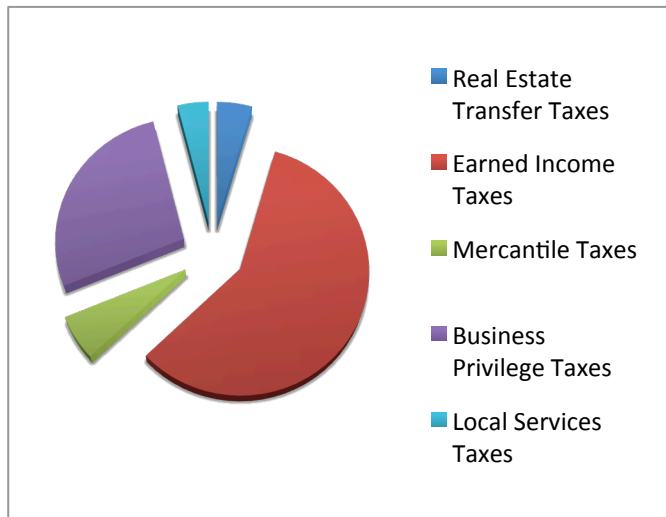
REAL ESTATE AND TAXATION

Real estate and business taxes are the primary source of revenue for the Borough. This dependence on real estate and business-based taxes is the primary reason Borough residents and taxpayers have enjoyed low property taxes. The strong commercial real estate continues to result in higher than normal transfer, earned income and mercantile tax income. As the charts below depict, real estate and taxes on income and business account for 82 % (eighty-two percent) of operating revenues, with fees for services and operating grants as the remaining sources of operating revenues to fund operating expenditures.

Real Estate Taxes- Current	\$1,784,117
Real Estate Taxes- Prior	\$11,597
Real Estate Taxes- Delinquent	\$35,682
Real Estate Taxes- Interim	\$3,568
	\$1,834,965

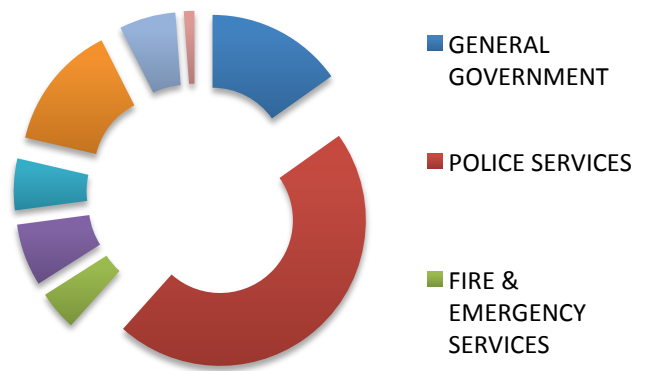
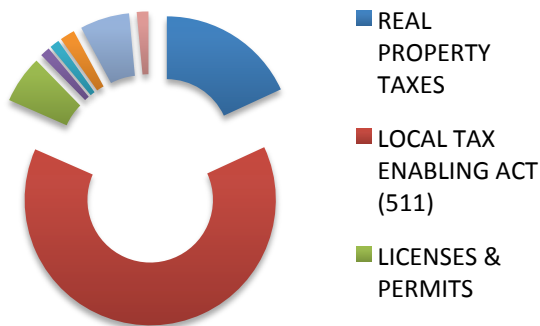


Real Estate Transfer Taxes	\$290,000
Earned Income Taxes	\$3,750,000
Mercantile Taxes	\$380,000
Business Privilege Taxes	\$1,750,000
Local Services Taxes	\$255,000
	\$6,425,000



GENERAL FUND REVENUE AND EXPENSE RECAPITULATION

GENERAL FUND			
REVENUE RECAPITULATION		EXPENDITURE RECAPITULATION	
<u>OPERATING REVENUES</u>		<u>OPERATING EXPENDITURES</u>	
REAL PROPERTY TAXES	\$1,834,965	GENERAL GOVERNMENT	\$1,696,589
LOCAL TAX ENABLING ACT (511)	\$6,425,000	POLICE SERVICES	\$4,649,459
LICENSES & PERMITS	\$619,705	FIRE & EMERGENCY SERVICES	\$444,593
FINES and FORFEITS	\$127,650	LICENSES, INSPECTIONS & COMM DEV	\$699,440
INTEREST, RENTS AND ROYALTIES	\$126,421	PUBLIC WORKS: SANITATION	\$580,250
INTERGOVERNMENTAL REVENUES	\$448,137	PUBLIC WORKS: STREETS	\$1,412,018
CHARGES FOR SERVICES: Departmental	\$645,200	CULTURE AND RECREATION	\$648,208
OTHER FINANCING SOURCES	\$151,600	GENERAL EXPENDITURES	\$153,320
TOTAL	\$10,378,677	TOTAL	\$10,283,877
FUND EQUITY	\$3,638,249	INTERFUND OPERATING TRANSFERS	\$2,250,000
TOTAL NON-OPERATING REVENUES	\$3,638,249	TOTAL NON-OPERATING EXPENSES	\$2,250,000
TOTAL ALL REVENUE SOURCES	\$14,016,927	TOTAL OPERATING & NON OPERATING EXP	\$12,533,877
NET FUND SURPLUS	\$1,483,049		



ALL FUNDS RECAPITULATION

Conshohocken Borough has eleven non-fiduciary funds; those funds consist of major and non-major funds. Major funds are the primary operating and capital funds. The total available for appropriation in the fiscal year 2016 annual budget is \$ 24,239,849 and the total appropriations for operating, capital and other non-fiduciary funds are 20,056,799, with \$4,183,049 un-appropriated. The non-major funds are special levy and fiduciary funds. The Fire Protection, Street Lighting, and Library are special levy equivalent revenue funds where the millage rates are dedicated and restricted by law to those specific purposes, and the police and non-uniformed pension funds are the two primary fiduciary funds. The capital and liquid fuels funds are the other major or primary operating funds, and the Capital project fund accounts for special and specific Council approved major capital projects. There are a number of funds that are miscellaneous in nature. Those funds are the Community Development, Home Program UDAG Repayment, and Mary Wood Park Funds.

GENERAL FUND

The General Fund is the chief and base operating fund of the Borough to fund and account for the primary and core services such as administration, police, public works and general government. The general fund in fiscal year 2016 continues to distribute and illustrate costs by department function and a focus on operating versus non-operating expenditures to create a better policy and management decision tool.

Currently police services are the largest cost center at \$4,649,459 with Public Works at \$1,992,268. These two functions account for more than 66% or two-thirds of total operating expenses. It is very important to note that segregating general operating expenses from Capital and all other funds, makes clear the demands and challenges ahead. Other cost centers that demand our attention are the Community Center at the Fellowship House and the Conshohocken Rowing Center. The general fund has assumed the additional operational costs of the Community Center at the Fellowship House and the capital needs to improve the facility are significant.

We have focused on operations and made strides by implementing a facility management system through a cloud based work order system, custodial contracts for various facilities, including the A-Field and Sutcliffe park, and the A-Field light, bleacher and press box replacement projects.

STREET LIGHTING FUND

The Borough levies .2926 mills on real estate to support operating and maintenance of streetlights in the Borough. FY 2015 proposes to invest \$70, 785 in energy saving LED lighting. It is expected that this green investment will reduce energy costs into the future.

ALL FUNDS RECAPITULATION***FIRE FUND***

The *Fire Fund* and its corresponding tax levy was established by ordinance with the specific purpose “to assist any fire company in the Borough in the purchase, removal or repair of its fire engines, fire apparatus or fire hoses, the purchase of land upon which to erect a firehouse or firehouses, the employment of career firefighters, or for general operations,” in accordance with section 1302(6) of the Borough Code.

LIBRARY FUND

The *Library Fund* and its corresponding tax levy was established by ordinance “to maintain and/or aid in maintaining of the Conshohocken Free Library as a local library”. The tax levy and lump sum appropriation to the Library is for that purpose.

CAPITAL FUND

The *Capital Fund* allows for investment beyond general operating and expenditures and for non- traditional expenditures; such as investment in capital equipment and assets. The Capital Fund has been expanded to account for all capital investment across Borough Departments and Functions.

CAPITAL PROJECT FUND

The *Capital Project Fund* is a dedicated project fund to clearly account for all expenses related to a specific project. This fund will be only be used for significant large single capital projects, such as the Borough Hall construction project.

LIQUID FUELS FUND (HIGHWAY AID)

The *Highway Aid Fund* is restricted for highways and streets expenditures. Revenues for this fund come from the Commonwealth tax on liquid fuels. The expenses from this fund are restricted by law and can only be used for specific roadway purposes.

DEBT SERVICE FUND

The *Debt Service* fund was created to account for the debt that is being created by the General Obligation Notes and to account for principal and interest on that debt.

POLICE AND NON-UNIFORM PENSION FUNDS

The *Police and Non-Uniform Pension Funds* are for the accounting of all pension-related funds and transactions.

COMMUNITY DEVELOPMENT FUND

The *Community Development* Fund accounts for any community development or special grant activities.

HOME PROGRAM FUND

The *Home Program* Fund accounts for any home program assistance and qualifying home improvement grant activities administered through the Borough.

UDAG REPAYMENT FUND

The *UDAG* Fund accounts for any income earned and for any loans made resulting from the Urban Development Action Grant funds received and used for purposes such as purchasing the Verizon Building or making loans for qualified purposes. This fund is being deactivated for fiscal year 2016 as we do not project income or expenses until FY 2017.

ALL FUNDS RECAPITULATION

BOROUGH OF CONSHOHOCKEN

FISCAL YEAR 2016 BUDGET

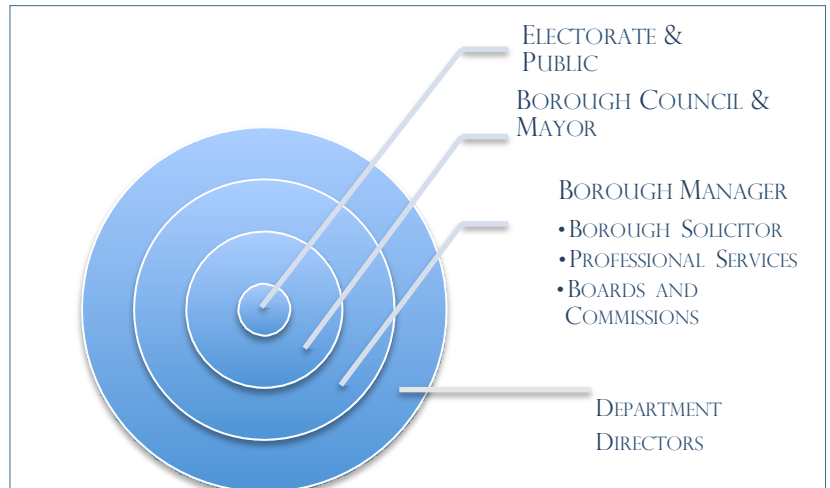
SUMMARY OF OPERATING, CAPITAL & OTHER FUNDS

	Available for Appropriation	Total Appropriations	Variance
<i>OPERATING FUNDS</i>			
General	\$14,016,927	\$12,533,877	\$1,483,049
Street Lighting	\$269,448	\$269,448	\$ 0
Fire	\$159,016	\$159,016	\$ 0
Library	\$49,744	\$49,744	\$ 0
Highway Aid	\$183,312	\$183,312	\$ 0
TOTAL	\$14,678,447	\$13,195,397	\$1,483,049
<i>CAPITAL FUNDS</i>			
Capital	\$4,885,000	\$4,785,000	\$100,000
Capital Project	\$1,250,000	\$1,250,000	\$ 0
Capital Reserve	\$2,600,000	\$ 0	\$2,600,000
TOTAL	\$8,735,000	\$6,035,000	\$2,700,000
<i>OTHER FUNDS</i>			
Home Program	\$50,587	\$50,587	\$ 0
Community Development	\$56,048	\$56,048	\$ 0
Debt Service	\$719,767	\$719,767	\$ 0
TOTAL	\$826,402	\$826,402	\$ 0
<i>TOTAL</i>	<i>\$ 24,239,849</i>	<i>\$ 20,056,799</i>	<i>\$ 4,183,049</i>

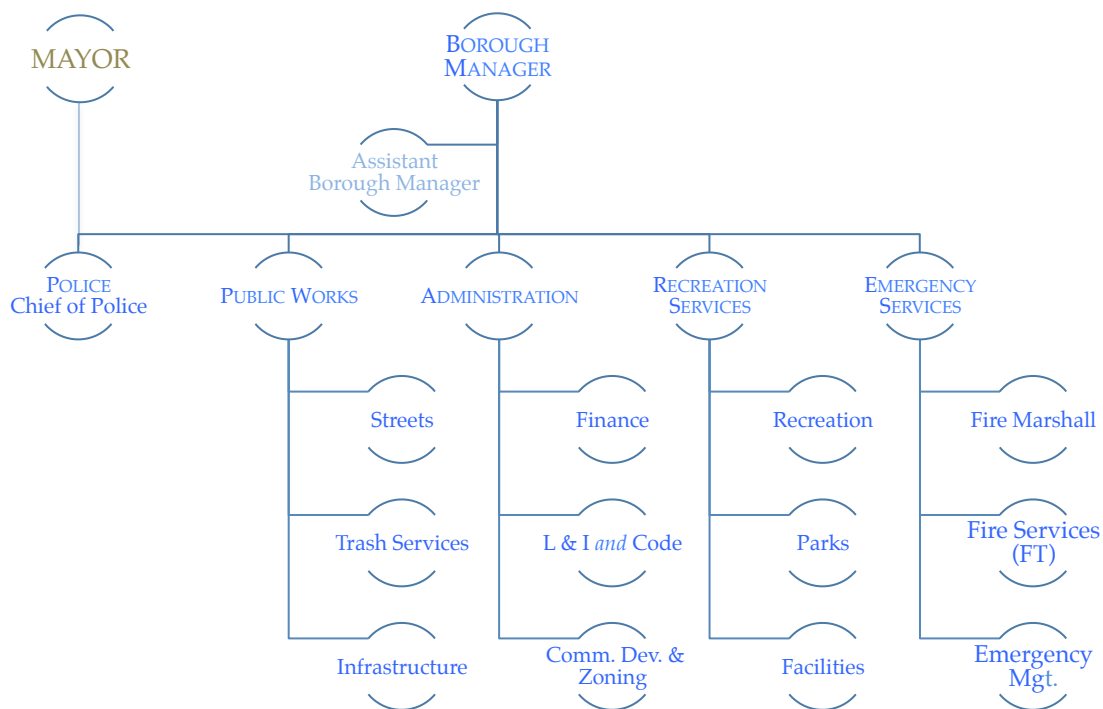
ORGANIZATIONAL STRUCTURE

The organizational structure was evolutionary. It is an alignment that achieves the Borough Council role of policy makers who assure a focus on a professional administration to execute their polices, communicate effectively and provide quality customer and constituent service, while maintaining fiscal responsibility. The established Borough’s structure and complement, is critical to the Borough’s financial position that personal service costs drive cost of services provided.

The Borough’s hierarchy has at its center, the public and the electorate, and the people who serve the public. At the core of public service and the essential services of protecting the health, safety and welfare are people. The public policy process, management structure and service delivery systems are designed to effectively deliver those essential services.



MANAGEMENT ORGANIZATIONAL STRUCTURE



COMPLEMENT SUMMARY

TABLE 3

This is a summary of positions authorized and proposed for authorization, which illustrates salaries and wages for a full time equivalent (FTE) for the proposed budget year.

TABLE 4

DEPARTMENT	FTE FUNCTIONAL COMPLEMENT	COMPLEMENT INCREASE or DECREASE ()
OBM, Admin and Finance	7	0
Police & Emergency Mgt.	25	0
License and Inspections	4	+1
Public Works	14	+1
Recreation Services	3	0
Community Dev. & Zoning	1	-1
Total	54	+ 1*
		<i>* L&I position was a transfer not a new hire</i>

This is a summary of positions authorized and proposed for authorization, which illustrates salaries and wages for a part time equivalent (PTE) for the proposed budget year.

DEPARTMENT	PTE FUNCTIONAL COMPLEMENT	COMPLEMENT INCREASE or DECREASE ()
Admin and Finance	0	0
Police	12	0
License and Inspections	1	+1
Public Works	6	0
Recreation Services	5	+1
Total	24	+2

BUDGET CALENDAR FOR THE FISCAL YEAR 2016 BUDGET

DATE	RESPONSIBILITY	ACTION REQUIRED
April 2016 - June 2016	Borough Council	Council goal setting
July 30, 2016	Borough Manager	1. Develop Objectives from Council Goals 2. Budget request forms distributed to Department heads
August 30, 2016	Finance Department Heads	Completed Budget requests and needs assessments submitted To Assistant Manager
September 30, 2016	Borough Manager Finance Department Heads	Cross functional Budget review begins
November 2, 2016	Borough Manager	Borough Manager submits FY 2016 Proposed Budget to Council
December 16, 2016	Borough Council	Consider FY 2016 Budget for Adoption and Tax Levy Ordinance

KEY COST CENTER

OPERATIONAL DESCRIPTIONS AND DETAILS

Administrative Services

*Sarah Charles
Assistant to Borough Manager*

Administrative services are delivered and directed from the Office of the Borough Manager. The Assistant to the Borough Manager position within the Office of Borough Manager was created to meet the goals of communications director and public outreach, as well as serve other management responsibilities. This management function requires also serving as the acting director of administrative services in the current operational configuration and ensuring that administrative services, is responsible for assuring the human resource, insurance and risk management, licenses and inspections and community development and zoning functions are delivered effectively. Each function plays a critical role in service delivery to the community.

As noted, a core function of the assistant to borough manager position is communications. Communications and public affairs was a goal and is a high priority to the Borough Council, and management, as we evolve forward. A new web site and Newsletter are set to launch in December and January 2016 respectively, a state of the art production room was created for the Council to televise meetings live, and cloud services to enhance administration and council repositories is in place.

Licenses and Inspections have had an extremely active year with administration and enforcement of the rental ordinance provisions, and code enforcement activities are critical to the quality of life of the community. As the L & I functions evolves organizationally, the management of that function will, and is, also evolving to be managed in early 2016. All administration functions, including Community development and zoning will continue to be integrated in 2016 and beyond.

Community Development and Zoning

Chris Stetler, Community Development and Zoning Officer

The Department of Community Development and Zoning is responsible for interpretation, and enforcement of Conshohocken's Zoning Ordinance, the operation and licensing of outdoor dining, the operation of the Special Dedicated Parking Space Program; operation of the Façade Improvement Program, and application, administration, and implementation of two (2) federal grant programs: Community Development Block Grant Program and HOME Program. The Department is involved and interfaces with land development procedures, particularly as they apply to procedures following the approval of a project. Activities also have included participation in pre-development meetings, land use meeting, zoning revision meetings and activities to improve the Borough's compliance with FEMA requirements. As needed, staff is involved in grant applications and management of awarded grants.

Department FY 2015 Achievements

- Responded to 362 requests for zoning information through 10/8/15.
- Completed the zoning portion of 203 use and occupancy permits through 10/8/15.
- Reviewed and authorized twenty-five (25) zoning permits. (Permits for which no review by the Licenses

and Inspections Department are required.)

- Completed the zoning review for thirty-two (32) building permits.
- Repaired material for ten (10) requests for information. *(These figures are estimates)*

- Processed nine (9) zoning applications through 10/8/15. Two (2) additional applications are anticipated before the end of 2015.
- Continued zoning hearings for 1109 - 1201 Fayette Street for the development of a convenience store with gasoline sales. Efforts are being made to conclude the hearing by the end of 2015.
- Commented on changes needed to the existing Zoning Ordinance, had the Ordinance reviewed for compliance with Fair Housing Law, suggested changes to a number of sections and drafted new sections dealing with multi-family housing, solar energy, wind energy, and the flood plain.
- Processed seven (7) new applications for special dedicated parking spaces, which were approved.
- Arranged for removal of signage for five (5) dedicated parking spaces, which were no longer needed.
- Processed two (2) applications for special dedicated spaces that were denied.
- After consultation with the Program's Exemption Committee, the transfer of a space from one family member to another was completed.
- The annual renewal of dedicated parking spaces was completed. There currently are fifty-eight (58) dedicated parking spaces in the Borough, which can be estimated as being two percent (2) of housing units in Conshohocken (minus large multi-family projects).
- Rehabilitation of four (4) houses of low and moderate-income homeowners were completed. Four (4) additional properties are under construction in the Rehabilitation Program, and should be completed by year's end.
- Prepared and submitted the 2015 Community Development Block Grant Application.
- Prepared two (2) required plans for the Community Development Block Grant Program in the areas of citizen's participation and anti-displacement, and drafted a complaint process to be used for the Housing Rehabilitation, which can be integrated into the Borough's overall complaint process.
- Prepared and completed four (4) monitoring requests from DCED. A desk audit of invoices was requested and all expenses being considered eligible and reasonable. Financial management was monitored. Borough processes were found to be acceptable and there were no negative findings. An in-house monitoring request was completed for the 2011 CDBG Program's Housing Rehabilitation activity. Conshohocken's 2006 HOME grant currently is being monitored.
- An application for HOME funds will be completed and submitted by 10/30/15 for funds for construction related to the housing rehabilitation program. Submission at this time will enable the application to be reviewed as part of the next round of funding.
- A draft of a new flood plain conservation district of the zoning ordinance was completed.
- In house review of the draft is underway, and will be sent to FEMA, the Montgomery County Planning

Commission and the Borough Solicitor for review. Flood plain regulations must be in place by March 2, 2016 in order to continue the Borough's participation in the National Flood Insurance Program.

Programs and Activities by Function

Zoning: Nine (9) zoning hearings were held through 10/15/15. A majority of the applications requested variances to dimensional requirement of the zoning districts in which the projects were located. One (1) application related to a defect in the Ordinance regarding day care requirements. It is not possible to be licensed by the state without zoning approval and zoning approval requires state licensing. This issue will be resolve in the revision of the Zoning Ordinance. There were two (2) requests for changes of non-conforming use: one (1) in the Residential Office Zoning District and one (1) to an existing non-conforming use in the Borough Residential -1 zoning district. All requests were approved, with conditions being placed on four (4) of the approvals. Two (2) additional hearings are anticipated before the end of 2015.

The zoning hearing for the conversion of the Moore automotive dealership to a convenience store with gasoline sales continued into 2015. By year's end there will have been nineteen (19) to twenty (20) hearings on the proposal. Efforts are being made to complete the hearing by the end of 2015.

Based on the average number of hearings over the past four and one-half (4 ½) years, it is estimated that there may be up to twelve (12) hearings in 2016.

Re-writing of the Borough Zoning Ordinance began in 2015. Activity was deferred. Reviews of several sections have been completed for discussion when the process begins again. As previously stated new sections of the zoning ordinance related to multi-family housing, solar and wind energy, and the flood plain have been drafted. A review of the Ordinance was requested from the Housing Equality Center of Pennsylvania to ensure that the new ordinance complied with Fair Housing Law and recent zoning/fair housing court decisions. This activity will continue in 2016 and should be completed.

Community Development Block Grants: During 2015 the Borough operated three (3) years of Community Development Block Grant Contracts. As a State entitlement community, Conshohocken is guaranteed a portion of the State's CDBG allocation, provided an acceptable application is submitted. The primary activity of the three (3) contract years has been housing rehabilitation. The 2011 CDBG Contract was completed and closeout documents sent to the PA Department of Community and Economic Development (DCED). It is anticipated that the end of 2015 will complete the 2012 CDBG Contract. The contract for the 2014 CDBG Program was received and returned. In addition to housing rehabilitation this contract will include the removal of architectural barriers in the form of installation of curb ramps at a Borough intersection. The environmental review for this grant will

be completed by year’s end. The application for the Borough’s 2015 CDBG application will be submitted. Activities included in this application are housing rehabilitation and the removal of architectural barriers in the form of installation of curb ramps. The application most likely will be reviewed in 2015. In 2016, the contract should be finalized; the environmental review completed; activities should begin for both rehabilitation and removal of architectural barriers. It is anticipated that the Borough will submit an application for 2016 CDBG funds during the coming year.

Several monitoring activities by the State were conducted in 2015. Fiscal practices related to the Borough’s federal programs were monitored, and there were no findings. A desk audit of two (2) of the Borough’s invoices was conducted and the costs were found to be eligible and reasonable. A DCED in-house progress monitoring was conducted of one activity in the 2011 CDBG Program. The activity monitored was the first rehabilitation case for which CDBG funds were used. As of 10/15/15, the results of the progress monitoring have not yet been received. Given the increasing requirement from DCED, it is likely that monitoring activities will continue for the 2013 and 2014 CDBG Programs.

Housing (HUD): Conshohocken has supported its housing rehabilitation activities with federal HOME Program Grants. The last grant received was for \$400,000.00 in 2011. The 2011 HOME grant will be completed by the end of 2015, with close-out documents being submitted to DCED. An application for additional funds in the amount of \$350,000.00 will be submitted in 2015. It is likely that the application will be reviewed in 2016. DCED traditionally has taken a significant amount of time to review and award HOME funds.

As stated above, four (4) properties have been completed and four (4) additional properties are under construction and should be completed by year’s end. The breakdown of these eight (8) properties by Ward and the total expended in each Ward are as follows:

Ward	# of Properties	Total Expended in Each Ward
1st	1	\$29,260.00
2nd	0	0
3rd	0	0
4th	1	\$20,040.00
5th	3	\$77,963.00
6th	2	\$33,540.00
7th	1	\$36,540.00

Currently, there are forty (40) applications on the waiting list for housing rehabilitation. With available CDBG funds it is anticipated that four (4) to six (6) properties will be completed in 2016 at an average cost of \$22,891.00. The increase in applications and the limited amount of funding currently available precipitated the application for HOME funds. If approved, HOME funds will be used over the next three (3) years. In 2016, an additional four (4) properties could be completed.

Grants Management (UDAG also):

Bullet Proof Vest Partnership: The Bullet Proof Vest Partnership is part of the U. S. Department of Justice, and reimburses participating communities for half of the costs of police department bulletproof vests. Conshohocken has participated in this program since 2010. All remaining funds from 2014 were expended in 2015. The Borough submitted an additional application for 2015 funds. This application was funded for one-half (1/2) the cost of five (5) vests. A request for reimbursement will be submitted before the end of 2015, but it is unlikely that reimbursement will be received before 2016. The anticipated receipt is \$2,453.00.

CMAQ: Engineering of the CMAQ project continued during 2015. Delays in review and revisions of the design delayed bidding and construction to complete the project. The Borough Engineer is working with Penn DOT to complete the design by the end of November, 2015. The project will replace traffic signals at 3rd, 9th and 11th Avenues, upgrade signals at 1st, 3rd, and 6th Avenues, and interconnect the signals. The total cost of the project is anticipated to be \$709,718.75. Federal funds approved for the project total \$567,775.00. Matching funds required for the project total \$141,943.75. To date, roughly \$70,505.62 of the required match has been provided in the form of payment of engineering costs. The additional match required along with construction costs should be expended in 2016. A majority of the construction costs for the project should be received or requested in 2016. An extension for time to complete the project is in process. With engineering completed by the end of 2015, bidding and contracting should occur in early 2016, and construction could start in May or June of 2016.

PROGRAMS

Special Dedicated Parking Program: As previously stated, seven (7) new dedicated parking spaces were installed, and five (5) dedicated parking spaces were eliminated in 2015. The number of dedicated parking space is relatively stable, with only a slight increase in the past year. This increase most likely is the result of the aging population. The number of dedicated spaces accounts for roughly two percent (2%) of the households in Conshohocken (This is a rough estimate. The percentage is based on the number of households in the Borough minus the major multi-family dwellings with their own off-street parking. Smaller multi-family buildings remained in the estimate.). A breakdown of the number of current dedicated parking spaces by Ward is as follows:

Ward	Current Number of Dedicated Spaces
1	7
2	0
3	17
4	9
5	12
6	7
7	6

Program costs to the Borough are limited to the costs of poles and signage, a minimal amount of postage, and staff time to process the applications and install or remove the signage.

Café Dining: Twelve (12) out-door dining permits were issued to restaurants in the Borough in 2015. It is estimated that a similar number will be applied for and issued in 2016. It is suggested that the fee for this permit be re-evaluated in 2016. Since its inception the fee for this permit has been minimal - \$25.00. Outdoor dining requires an annual permit, and is permitted at any time of year, weather permitting.

Façade Improvement Program: The last of the façade improvement loans was paid off in 2015. This program provides a zero (0) interest five (5) year loan to businesses along Fayette Street and one (1) block to either side of Fayette Street for exterior improvements to buildings. Improvements must be in character with the architecture of the building, meet the elements of the Façade Design Guidelines, and be reviewed by the Borough's Design Review Committee. There is a minimal application fee for the project of \$25.00. If this program is to continue, some re-structuring will be needed, as well as outreach. While individuals proposing façade renovations along Fayette Street are informed of the project, there has been no formal program publicity for several years.

FEMA Compliance: A draft flood plain ordinance has been prepared based on two (2) model ordinances and elements of the existing Flood Plain Conservation District section of the Zoning Ordinance. New flood plain maps will become effective in 2016 and municipalities are required to have regulations in place by March 2, 2015.

In response to FEMA's directive, information regarding flood elevations of buildings currently located in the flood plain was requested. While information on many of the buildings was received and passed on to FEMA, there remain eight (8) facilities for which information is needed. The Borough Engineer has provided a cost per building/facility of \$1,500.00. The total cost to secure the remaining information is \$12,000.00. It has been suggested that the Borough generate the information needed and bill the developers of the buildings which did not provide the information requested. It should be noted that three (3) of the facilities in question belong to the Borough or are in partnership with the Borough. These facilities are the Conshohocken Rowing Center, the helipad and the walking trail. Other projects for which information has been requested have not yet been built. The required information can be secured when building permits and as built surveys are submitted. FEMA continues to request the elevation information and some provision should be made in the 2016 budget to address this issue. Other issues raised by the Community Assistance Visit, such as the appointment and training of a flood plain administrator, can be addressed as the floodplain ordinance is reviewed and approved.

Police Department

*Mike Orlor
Chief of Police*

As one reviews this report, you will see the highlighted activities of our department throughout 2015 and proposed in 2016. Our police department is composed of talented, dedicated and loyal men and women who will never shy away from the oath they have taken to protect and serve. Our core values are duty, honor and providing the finest police services to our residents in Conshohocken Borough.

Every member of the Conshohocken Police Department endeavors to insure that our budget is fiscally sound, comprised of wise choices and decisions that best provide police services to the Conshohocken Community. We strive to make our partnership with the Conshohocken Borough Community stronger and will never take for granted the support we receive from our community.

The Conshohocken Borough Police Department's mission, through a community partnership, is to improve the quality of life and to provide a sense of safety and security for our residents and borough guests. We promote respect and professionalism by recognizing our duty and obligation to maintain order, enforce the laws and to protect individual rights without impunity on a fair and equal basis.

Our commitment to excellence not only extends to the community, but to the officers and employees of this department who have dedicated themselves to the profession of policing.

Formatting for this budget document was created so that it will better serve as a policy document, as an operations guide, as a financial plan for the department and as a communication medium. I believe one of the greatest benefits to our citizens is that this format presents a clear picture of the operations and plan for this 2016 police budget.

The police department's highest priority is providing excellent service to the public. The public expects the police to respond in an expeditious manner and services in general to be delivered efficiently and effectively.

The police department's strategy focuses on three main areas; police service, public safety and training. There are several goals the department is working towards.

- To reduce (part 1 and part 2 offenses)
- To enhance the sense of safety and security in public places
- To use authority judiciously, fairly and ethically
- To improve police and community relations

In 2014, part 1 offenses totaled 136, (174 in 2013) and part 2 offenses totaled 421, (639 in 2013) both were significant decreases from prior year. Examples of part 1 offenses are: robbery, assault, sex crimes, larceny-theft,

motor vehicle theft, arson and homicide. The majority of part 1 offenses are larceny-theft. Examples of part 2 offenses are: forgery, fraud, vandalism, drugs, DUI, drunkenness, disorderly conduct and liquor law violations. The majority of part 2 offenses are disorderly conduct, drunkenness and vandalism.

As of September 2015, part 1 offenses total 55; (116-same period 2014) and part 2 offenses total 202; (373-same period 2014), a significant decrease from this time last year. The most often occurring part 1 offense is larceny-theft. The data collected and reports indicate times of day, areas of town, and types of property that were inclusive in larceny-theft. We were able to focus on this and apprehend and prosecute many of these larceny-theft cases.

For 2015, the police department anticipates operating with relatively the same resources as 2014. This budget proposes to proceed forward with a full complement of officers to include 21 fulltime and 1 part time.

Salaries for 2016 were figured on 3.5% increase across the board for officers and administrative staff. There will be no salary increase for parking enforcement and school crossing guards for 2016. Most of the increase in the 2016 police budget is salary. The total increase for the 2016 budget from 2015 is \$106,224.

Line item 1410.180, Overtime. This will stay the same for 2016 at \$130,000. Please keep in mind unexpected cost associated with overtime assignments, such as football game security, rugby game security, papal visit, etc.

Line item 1410.188, Education Allowance. Increased from \$20,000 to \$30,000 to allow for continued education for officer as stated in Collective Bargaining Agreement. Each officer is permitted to take four (4) college or university courses with approved curriculum from borough council. Five (5) officers have indicated they are interested in continuing their education. Historical data shows not all officers who indicated their intention of attending accredited colleges/universities actually did attend.

Line item 1410.260, Equipment purchases. There is an increase of \$41,000. The police department plans to replace/purchase new in car cameras and software. These new in car camera systems (Watch Guard) are stand alone systems, work separately from the vehicle for increased reliability, include a high definition front camera with panoramic lens, separate wireless video, work with the future purchase of body cameras from same manufacturer, have software that supports video cataloging, search and retrieval functions, the ability to start recording after an incident has taken place, and is the leading video recording technology in law enforcement.

Line item 1410.460 Meetings, Training. Increase \$2,000. Sergeant(s) to attend Northwestern School of Command Staff; One per year.

Line item 1410.301 Civil service is decreased by \$ 2,000. No police testing or promotional testing will take place

for 2016.

Line item 1410.750 Increase \$2,000, Computer Equipment, new servers, monitors, desk top computers and in car tough book computer replacement.

Line item 01410.752 is zero as the purchase one vehicle for 2016 budget and in car cameras are included in the capital fund.

Training planned for 2016:

Command School for Executive Staff , cost is \$3,900 per candidate and held at Philadelphia Police Academy, Act 180, CPR, First Aid, AED, Preliminary Hearings, Tactical, Livescan operations, District Attorney's Officer role call training, MIRT, NTOA, Street Survival, Infant seat installation updates, PECO, Inter-county detective school, crime prevention, and computer crime seminars.

Most training is free or at minimal cost and are provided by Pennsylvania State Police, DVIC, MAGLOCLEN, Districts Attorney's Officer, in house instruction, Pennsylvania Commission on Crime and Delinquency.

Divisions and units that make up the Conshohocken Police Department:

Administrative Division

Chief Michael Orlor and Lieutenant Metz supervise the Administrative Division.

Detective Division

The Detective Division is assigned all types of criminal cases such as: Fraud, Theft, Juvenile, Burglaries, Robberies, Missing Persons, Sexual Assaults, Assaults, Suspicious Death, Homicide, Forgery, Bad Checks, and Drug Cases. For example, a detective may have several victims in a case with one perpetrator; the detective may spend over 350 hours of investigative time until an arrest is made. In some instances, a patrol officer must be reassigned to detective division to assist for these large-scale cases. Detectives also conduct preliminary hearings at the local District Justice Office.

The detective division is also responsible for the annual Thanksgiving Turkey Dinner Drive which assists the less fortunate. In 2014 we assisted in feeding over 60 families for Thanksgiving! During Christmas, the division assists the Colonial Neighborhood Council with the collection and distribution of gifts for families in the Borough of Conshohocken who cannot afford gifts for their children. We also collected school backpacks and school materials and will donate to Conshohocken Elementary.

Patrol Division

The Police Lieutenant supervises the Patrol Division. This division is comprised of 16 sworn officers who are divided into four, four officer squads. Each squad is under the direction of a Sergeant.

The Patrol Division's primary purpose is to respond to all emergency and non-emergency calls for service within Conshohocken Borough. Officers assigned to patrol, utilize proactive policing activities that include criminal and vehicle statute enforcement, as well as crime prevention through high visibility patrol that includes foot and bike patrol, in order to protect life and property. Patrol Officers also conduct preliminary hearings at the local District Justice Office.

In addition, patrol officers respond to mutual aid requests for assistance from other police agencies. We participated in mutual aid requests from Montgomery County to assist with the papal visit. The Conshohocken Police Department has an outstanding working relationship with other law enforcement agencies and is committed to assisting all public service professionals in the performance of their duty. The patrol division seeks to provide the most professional and ethical law enforcement services to the Borough of Conshohocken community, thereby ensuring the preservation of peace and the highest quality of life in our community. As always, officer safety is paramount.

Traffic Safety Unit

The Traffic Safety Unit was developed in late-2011 and is under the supervision of Sergeant David Lennon. The unit consists of one officer, Matthew Foster, and Officer Sean Gregory assists him on a part time basis. Officers Gregory and Foster conduct Commercial Motor Vehicle Inspections (i.e. Trucks) and there were a total of 83 Truck inspections in the first 8 months of 2015. The primary responsibility of this unit is to address all traffic complaints, conduct directed patrols of those locations in which traffic violations and crashes are common, deploying speed trailer, assist the MCSAP truck inspector with commercial vehicle inspections that travel the roadways of the borough and conduct Driving under the Influence Enforcement details with other (mutual aid) departments.

Bicycle Patrol Unit

The Conshohocken Police Bicycle Unit was created in 1998 under the direction of then, Sergeant Michael Orler, as a way for officers to reconnect with the community. Currently, the bicycle unit is under the direction of Sergeant David Lennon, who is an IPMBA Instructor (International Police Mountain Bike Association), and certified

bicycle mechanic. Sergeant Lennon has trained officers from our department as well as officers from surrounding police departments including the State Police. All officers assigned to the Bicycle Patrol Unit must remain current on all bicycle patrol skills through annual in-service training.

The current department bicycle unit has five officers and one sergeant assigned. The department has three TREK and one CANNONDALE police specific bicycles. Each bicycle is equipped with headlights, taillights, emergency red and blue lights, siren and equipment bag. The unit is assigned to cover special community events such as the Fourth of July Soapbox Derby, Fireworks, Saint Patrick's Parade, Fun Festival and general patrol details. The unit purchased bicycle helmets with help from local businesses to give these helmet to children free of charge when they are riding on the street and do not have a helmet. This unit has also partnered with the Montgomery County Health Department to promote bicycle safety among children.

CMSWAT

CMSWAT is a "SWAT" team, made up of many Eastern Montgomery County Police Department Officers.

Conshohocken Police Department is one of those departments. CMSWAT Officers are highly trained and motivated both mentally and physically to handle life threatening critical incidents. Sergeant Michael Conner, Officers Eric Hall and Christopher Kammerer are assigned to CMSWAT.

Sergeant Michael Conner's portfolio of training includes, but is not limited to: Entry Team Operator since 1999; Element Leader in chemical dispersion team; Firearms instructor, pistol, rifle, sub-machine gun; Instructor with Chemical Agents, Distraction Devices, and Impact Munitions. In 2012 Sergeant Michael Conner was awarded CMSWAT Officer of the Year.

Field Training

The field training team is made up of two sergeants and three officers: Sergeant David Lennon, Sergeant Michael Conner and Officers Shawn Malloy, David Phillips and Christopher McGuire. All members of the FTO Team completed a 6 day FTO training program.

This unit is intended to assist a "new" police officer with their transition from the academic setting to the performance of general law enforcement duties. While on probationary status, newly hired Conshohocken Borough Police Officers must successfully complete the field training and evaluation program in order to attain Patrol Officer Status. This program requires officers to become familiar with personnel and equipment of the department as well as the department's policies and procedures. The field training program also provides the initial formal and informal training specific to the day to day duties of an officer. It is the responsibility of the FTO's who have been specifically selected and trained to conduct this type of training, to thoroughly review field training materials with the new officer and to demonstrate proper police procedures.

This type of one-on-one training with the fact that the FTO must guide the training in real law enforcement situations set it apart from any prior academy trainings.

Montgomery County Major Incident Response Team (MIRT)

The Major Incident Response Team consists of police officers from multiple jurisdictions throughout Montgomery County. The members of the MIRT Team respond as needed to any natural disaster, riot, major event (i.e.) presidential visit, protest, sporting event, papal visit, etc. and terrorist attacks that may occur within Pennsylvania. There are two officers from Conshohocken Police Department who are voluntarily assigned to MIRT. Those officers assigned to this unit are Shawn Malloy and David Phillips.

Montgomery County Drug Task Force

The Montgomery County Drug Task Force consists of police officers from multiple jurisdictions throughout Montgomery County. Conshohocken Police Department has officers who are voluntarily assigned to this unit. These officers are highly trained and responsible for the investigation and apprehension of those people that engage in the trafficking of controlled substances.

Personnel Assignments

Command Staff (Sworn Personnel)

Chief of Police	1
Lieutenant	1

Administrative Division (Non-Sworn Personnel-24)

Administrative Assistants	2
Clerk (Part-Time)	1
Crossing Guards (Part-Time)	6
Parking Enforcement (Part-Time)	3
Fire Police Officers and Captain	12

Patrol Division (Sworn Personnel-21)

Sergeants	4
Patrol Officers	12

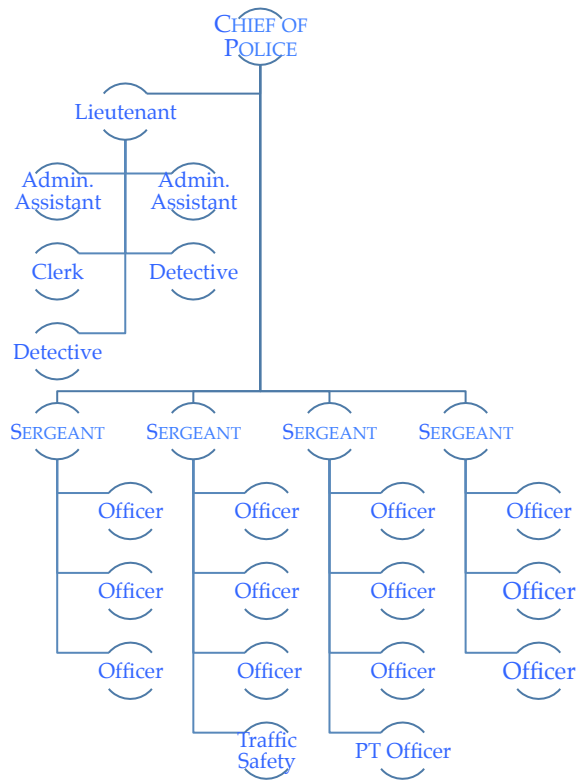
Traffic Safety	1
Part Time Patrol Officer	1
Detectives	2

Conshohocken Borough Police Department Sworn Police Personnel- 22

Conshohocken Borough Police Department Non-Sworn Personnel- 24

Conshohocken Borough Police Department Total Personnel- 47

DEPARTMENT MANAGEMENT ORGANIZATIONAL STRUCTURE



Public Works Department

*Harvey Buek
Superintendent*

The Borough of Conshohocken Public Works Department includes several areas of services including; Sanitation, Highway, Parks/Properties and Fleet Maintenance. It is our goal to provide a high quality, responsive service and we measure the quality of our services by the satisfaction of the residents of the Borough.

The Borough employs within the Public Works Department a Superintendent, 13 AFSCME union members, 5 in Sanitation, 7 in Highway and a mechanic, all of which have a PA Commercial Driver's License or CDL. The Borough also typically hires 6 students for summer help.

SANITATION DIVISION

The Borough is proud to have its own sanitation service, which consists of the collection of trash and recycling services to include yard waste, bulk metal and electronics' collection.

Trash

Each resident's trash is collected twice weekly; Mondays and Thursdays on the east side with Tuesdays and Fridays on the west side. Regular household trash is picked-up as part of the residents' taxes. We also offer additional services at a minimal charge, by collecting clean out, move out and construction debris.

HIGHWAY DIVISION

The highway crew is responsible for all 16.63 road miles or 31.06 lane miles of Borough owned street, with general maintenance, traffic control and line painting, storm sewers, leaf-vac collection and, a favorite of all, snow and ice removal. The Highway crew is also responsible for the collection of the Borough's single stream recycling.

Recycle

Each resident's single stream recycling is collected weekly; Mondays on the east side and Fridays on the west side.

Streets

The highway crew is responsible for pot-holes and minor black top repairs to the entire Borough owned streets. The Borough provides an annual leaf collection program; leaf collection typically will begin in mid-October through mid-December. The collection schedule will be posted on the website.

Traffic Control

The Highway crew is responsible for cataloging, installing, repairing or replacing all street signs, throughout the course of the year. In late summer all the pavement markings, such as stop bars, crosswalks, hydrant boxes and parking lines are painted.

Storm Water

The Borough has over 800 storm drain structures and a DEP sponsored Flood Protection Project which is a channel starting at the Schuylkill River going up the Plymouth Creek ~650'. The highway crew is responsible for inspection, maintenance and repair of all storm water systems in the public right-of-way and in drainage easements. This includes clearing blocked drains, removing debris from storm drain structures and repairing damaged drainpipes. We also take video of the infrastructure to determine its condition for any needed repair or replacement. Over the past several years we have developed a program to catalogue and track our storm sewer system.

Storm drains are designed to handle normal water flow, but occasionally during heavy rain, flooding will occur. Our goal is to limit the number of flooding incidents by keeping the drains clear with regular maintenance and cleaning. We strive to maintain this valuable storm water infrastructure in a manner that both serves the public and protects the environment.

This past year the Public Works Department has taken on a new duty of PA One Call; this is to prevent damage to the Borough's electric and storm drains, by marking them before contractors dig within the Borough's right-of-ways.

Snow and Ice Removal

When winter weather strikes, the Department of Public Works goal is to keep our streets clear of snow and ice! Our trained crews work to prevent accumulation. Please note that the public works department jurisdiction ends at the curb; property owners are responsible for removing snow and ice from the sidewalks and cross walks at their homes or places of business as we are responsible to clear the sidewalks, ramps and crosswalks on all Borough owned property.

The Borough has also entered into a 'Winter Traffic Services Agreement', which requires the Borough to clear the 3.57 state highways miles, which are Fayette Street from Elm Street to 12th Avenue and Elm Street from Colwell Lane to Apple Street to E. Hector Street to Walnut Street, which is the Borough line. After the storm is over we clean the streets push back all intersections and open parking wherever possible.

Parks and Properties

It is well documented that Parks make life better and the Borough has 7 parks. The Highway Crew is responsible for the general maintenance of 6 of our parks to include Sutcliffe, 'A' Field, 'B' Field, Haine/Salvati Memorial, Aubrey Collins, Jr. Memorial and 2nd Avenue Meadow. In addition to the various parks, the crew takes care of the various borough owned properties. Their duties include but are not limited to grass, trees, mulch, safety surface, repairs to equipment and minor construction. We are also responsible for the 'A' Field and we are where there is a complete turf management program as well as general maintenance to the bleachers.

General Building and Property Maintenance

General building maintenance requires a variety of tasks to include general repairs, minor electric, plumbing, carpentry, paint and masonry. We are also called upon to hang pictures, move furniture and files. These responsibilities have increased over the past year with the increase of Borough owned properties. The flags that fly at Borough Hall and the Veterans Memorial at 2nd and Fayette Street are also our responsibility to replace before they become tattered.

Events/Holidays

The Borough is known to have many events and parades, which are a joint effort of several departments, but the Public Works Department is responsible for the announcement of the various events on the sign board at 8th and Fayette Street along with drop off of the needed barricades, trash and recycle receptacles before an event and clean up afterwards. We also hang the flags along Fayette Street and other various decorations throughout the year.

Fleet Maintenance:

The Borough fleet maintenance mechanic is responsible for the maintenance and repairs to all of the Borough's vehicles and equipment. Including the 13 police vehicles, 6 code vehicles, 2 fire vehicles and of course the 16 public works vehicles and all of its equipment. In addition we are a licensed PA inspection station, for municipal licensed vehicles and do State Inspections on all of the above-mentioned vehicles. Our mechanic is also responsible to manage all of the parts, fluids and fuel to keep the vehicles and equipment ready for any emergency.

Recreation Services and Parks

Stephanie Cecco,
Director

The Department of Recreation Services and Parks strives to be mindful of the Department's stated *mission: to enhance the Quality of Life for all Residents and Visitors through Physical, Mental, Cultural, Social and Environmental Development*. The Department is working to provide diverse year-round leisure opportunities through the preservation of open space, park settings, recreational facilities and programs for the citizens of Conshohocken. The ultimate goal is to create an opportunity Borough residents and individuals can "Live, Work and Play" by providing opportunities for quality recreation and leisure experiences that enhance the quality of life for youth, teens, adults and seniors.

Department Function and Description

Recreation Services

Recreation Services offers activities to area residents and visitors along with special events. Recreation programming includes youth and adult athletics; summer camp; before and after school programs; group exercise; fitness training; senior bingo; learn-to-row camps; and a host of other activities for citizens of all ages. The Department is involved in many one-time special events, as well as events initiated by outside groups. Borough Parks, Community Center at the Fel and Rowing Center provide meeting and training space to the community. The Department will strive to offer a number of programs focused on athletics, drama, music, and arts and crafts run and taught by contractual instructors in 2016; provided these programs are cost neutral to the Borough tax and rate payer Vendors include: Bricks4Kidz, Drama Kids, Jump Start Sports, Obvious Choice Sports, Drumming, Soccer Shots, Southampton Music, US Sports and Young Rembrandts. In addition, the Department various entities to potentially collaborate on developing youth and adult athletic programs and leagues including: soccer, basketball, softball and flag football.

Recreation Services operates and programs:

- One (1) Community Center
- One (1) Rowing Center in conjunction with the Conshohocken Rowing Center Board and Directors
- Provides out-of-school and summer camp activities
- Provides Fitness and Group Exercise programs
- Organizes youth and adult athletic programs.
- Facilitates use/rental of parks and centers for special events and outside organizations
- Oversees football, baseball and softball fields utilized throughout the year for leagues and rentals
- Schedules leagues, tournaments and rentals on basketball courts both inside and outside

We have built a strong relationship with the Colonial School District through a joint usage facility agreement, and Conshohocken Elementary. The Department also provides inclusive recreational initiatives through our relationship with Special Olympics and Conshohocken AMBUCS. Finally, the Department has strong community ties with youth organizations such as: Conshohocken Little League and Conshohocken Bears Youth Football and Cheerleading.

Parks

The Parks function, in conjunction with Public Works, maintains and services 5 parks: Aubrey Collins, Haines & Salvati, A-Field, B-Field and Sutcliffe. Services include maintenance of: picnic pavilions, playgrounds, concession stand, park restrooms, turf, landscaping, football stadium, basketball courts, and open areas. Park maintenance members are trained in park maintenance and beautification techniques as well as turf and chemical maintenance techniques that provide exceptional care to Conshohocken's public spaces. Their assistance and expertise is also utilized for venue set-up for special events and activities. The Parks Division strives to create a superior system of parks and amenities while also being responsive to park users.

- Maintains, beautifies and repairs five (5) parks, playgrounds, and one (1) community center throughout the Borough
- Services, maintains and prepares one (1) baseball field for community and team use which will be expanded upon in 2016. They also assist with maintenance of five (5) Little League fields
- Services and maintains one (1) football field and one (1) practice field which will also be expanded upon in 2016
- Provides sanitation pickup in all Borough parks
- Assists with setup and breakdown of Recreation Special Events
- Provides basic hazardous tree trimming in Borough Parks
- Maintains irrigation system for one (1) football field

Department FY 2015 Achievements

As noted above, the Department underwent a leadership change in the last year resulting in both challenges and opportunities to refine objectives. Objectives for 2015 revolved around: developing a department mission, values and objectives; hiring, training and restructuring Recreation and Park personnel; developing operating policies, procedures and infrastructure; community outreach; revamping and revising select programs; and developing framework for programming, activities and capital improvements.

Achievements of note include:

- Inventory, organization and cleanup of Community Center
- Structured staff schedule and enforcement of set personnel policies
- Implementation of an Internship Program for programming and operations
- A revised and enforceable Community Center access policy

-
- Implementation of cloud-based Recreation Software consisting of an online community portal for promotion, registrations, and information, as well as, an administrator portal consisting of point-of-sale procedures, master calendar for facilities, registration management, program administration, and reporting.
 - Revenue producing state licensed Before and After Care Program in conjunction with A Child's Place
 - Revenue producing group exercise and personal training in conjunction with MIXX Fitness
 - Youth and Legacy Group Policy and Implementation (Little League, Conshy Bears Football/Cheerleading/Senior Bingo/Special Olympics)
 - Licensed Senior Bingo program in conjunction with St. Matt's and St. Mary's Golden Age Club
 - Community Outreach specifically with Conshohocken Elementary, Conshohocken Elementary Parent Teacher Organization, Colonial School District, Community Organizations and Associations
 - Recreation Service and Parks special events:
 - Donofrio Classic
 - Easter Egg Hunt
 - Spring/Summer Open House
 - Fall/Winter Open House
 - Halloween Pumpkin Painting
 - Senior Thanksgiving Luncheon
 - Senior Holiday Luncheon
 - Breakfast with Santa (in conjunction with Conshohocken Catholic Early Childhood Center)

PROGRAMS

Over the course of fiscal year 2015, the Department of Recreation Services and Parks offered the following programs at Department facilities.

- Senior Bingo
- Before and After School Care
- Group Exercise and Personal Training
- Corporate Lunchtime Basketball
- Open Gym
- Mommy & Me Play Time
- Winter, Summer and Fall Adult Men's Basketball League
- Sunday Morning Adult Basketball
- Young Rembrandts
- Obvious Choice Sports
- Summer Camp
- Learn-to-Row Summer Camps

The implementation of RecDesk software, programs for 2016 will be tracked for attendance, revenue per program, and also required cancellations due to low registration. A goal for 2016 is to work through the Borough Manager and Administration to develop Resources that result in Long term funding for on-going capital improvement plans; increase marketing of revenue producing programs; increase promotion of recreation facilities and programs to increase citizen participation; master plans for each park for long term park development.

Strategic goals are sought by and thus recommended to the Borough Manager for consideration and planning to build community through people, parks and programs. An implementation plan, which is consistent, in large part consistent with the goals of Borough Council, is to:

- Upgraded Recreation Services facilities
- Renovation of existing parks, facilities and Community Center at the Fel including ADA accessibility and improved fields
- Recreation Programs
 - Programs for youth, teens, families, seniors and other citizens
 - Expand athletic programs for both youth and adults
- Operations and Maintenance
 - Better park management and preventative maintenance including certified safety inspections
 - Utilize prioritization and tracking system for work orders and internal requests
 - Improved technology to increase efficiency and provide timely customer service

FISCAL YEAR 2016

ANNUAL BUDGET



LINE – ITEM EXPENDITURES BY FUND

BOROUGH COUNCIL

PAUL MCCONNELL, PRESIDENT

JAMES GRIFFIN, VICE-PRESIDENT

KAREN TUTINO, MEMBER

ANITA BARTON, MEMBER

ROSEMARY NORTHCUTT, MEMBER

ROBERT STOKLEY, SENIOR MEMBER

ED PHIPPS, MEMBER

MAYOR

ROBERT FROST

RICHARD J. MANFREDI, BOROUGH MANAGER

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
01.100.000	Fund Balance Forward	\$ 2,250,000	\$ 3,638,249
REVENUES			
REAL PROPERTY TAXES			
01.301.100	Real Estate Taxes- Current	\$ 1,983,069	\$ 1,784,117
01.301.200	Real Estate Taxes- Prior	\$ -	\$ 11,597
01.301.300	Real Estate Taxes- Delinquent	\$ 35,695	\$ 35,682
01.301.600	Real Estate Taxes- Interim	\$ -	\$ 3,568
	TOTAL	\$ 2,018,764	\$ 1,834,965
LOCAL TAX ENABLING & MISC. TAXES			
01.310.110	Real Estate Transfer Taxes	\$ 241,000	\$ 290,000
01.310.210	Earned Income Taxes	\$ 3,500,000	\$ 3,750,000
01.310.310	Mercantile Taxes	\$ 380,000	\$ 380,000
01.310.360	Business Privilege Taxes	\$ 1,700,000	\$ 1,750,000
01.310.510	Local Services Taxes	\$ 225,000	\$ 255,000
	TOTAL	\$ 6,046,000	\$ 6,425,000
BUSINESS LICENSES & PERMITS			
01.321.320	Junkyard Licenses	\$ 600	\$ 600
01.321.350	Contractor's Licenses & Plumbing Registrations	\$ 16,200	\$ 15,000
01.321.360	Apartment Lic./Professional & Occupational	\$ 215,000	\$ 238,030
01.321.610	Vendor Licenses/Transient Retailers	\$ 500	\$ 500
01.321.730	Amusement Machine Fees	\$ 1,500	\$ 1,200
01.321.800	Cable Franchise Fees	\$ 235,000	\$ 255,000
	TOTAL	\$ 468,800	\$ 510,330

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
REVENUES			
<i>NON - BUSINESS LICENSES & PERMITS</i>			
01.322.100	Rental Inspections	\$ 82,000	\$ 108,375
01.322.100	Highway Permits	\$ 12,000	\$ -
01.322.900	Deed Registrations	\$ 700	\$ 1,000
	TOTAL	\$ 94,700	\$ 109,375
<i>FINES</i>			
01.331.100	Clerk of Court Fines	\$ 4,800	\$ 5,500
01.331.110	Motor Vehicle Violations	\$ 43,000	\$ 36,000
01.331.112	Non-Traffic Violations	\$ 11,000	\$ 6,000
01.331.120	Ordinance Violations/Restitution	\$ 3,500	\$ 11,000
01.331.121	Other Fines	\$ -	\$ 150
01.331.140	Parking Violations - fines	\$ 69,800	\$ 69,000
	TOTAL	\$ 132,100	\$ 127,650
<i>INTEREST EARNINGS</i>			
01.341.100	Interest Earnings	\$ 3,000	\$ 2,400
	TOTAL	\$ 3,000	\$ 2,400
<i>RENTS AND ROYALTIES</i>			
01.342.100	Rental of Boro Property	\$ 62,200	\$ 120,996
01.342.200	Community Garden Plots	\$ 2,000	\$ 2,750
01.342.300	Rent of Dog Park	\$ 400	\$ 275
	TOTAL	\$ 64,600	\$ 124,021
<i>INTERGOV REVENUES</i>			
01.350.000	Intergovernmental Revenue	\$ -	\$ 100
01.351.020	Towing Revenues	\$ 1,500	\$ 1,000
01.351.025	Community Development Salary Reimbursement	\$ 15,000	\$ 9,337
	TOTAL	\$ 16,500	\$ 10,437
<i>OPERATING & CAPITAL GRANTS</i>			
01.354.016	Recycling and Other Grants	\$ 50,000	\$ 50,000
01.354.030	State Aid for Ice Control	\$ 8,300	\$ 8,300
01.355.050	Pension System State Aid	\$ 268,000	\$ 251,000
	TOTAL	\$ 326,300	\$ 309,300

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
REVENUES			
<i>STATE SHARED REVENUE</i>			
01.355.010	Public Utility Realty Taxes	\$ 9,600	\$ 9,600
01.355.040	Liquor License Refund/Beverage Licenses	\$ 4,100	\$ 4,000
	TOTAL	\$ 13,700	\$ 13,600
<i>GRANTS & CONTIBUTIONS</i>			
01.356.100	County Payment in Lieu of Taxes	\$ 3,000	\$ 2,800
01.357.300	Community Development Block Grant	\$ 112,500	\$ 112,000
	TOTAL	\$ 115,500	\$ 114,800
<i>GENERAL GOVERNMENT-CHARGES FOR SERVICES</i>			
01.361.300	Land Development	\$ 3,500	\$ 3,000
01.361.320	Zoning Review Charges	\$ 15,000	\$ 12,000
01.361.330	Zoning Permits	\$ 500	\$ 500
01.361.340	Zoning Hearing Fees/Filing Fees	\$ 7,500	\$ 6,000
	TOTAL	\$ 26,500	\$ 21,500
<i>PUBLIC SAFETY</i>			
01.362.100	PD OT Reimbursements/Special Police Services	\$ 15,000	\$ 9,500
01.362.110	Photo Copies- Reports	\$ 4,000	\$ 3,500
01.362.210	Fire Dept Reports	\$ 200	\$ 100
01.362.331	State PD Fines & Penalties	\$ 5,000	\$ 5,000
01.362.400	UCC Fees [formerly bldg surcharge fee]	\$ 2,000	\$ 1,500
01.362.410	Building Permits	\$ 80,000	\$ 80,000
01.362.411	Sidewalk Cafe Permits	\$ 400	\$ 400
01.362.420	Electrical Permits	\$ 45,000	\$ 50,000
01.362.430	Plumbing Permits	\$ 25,000	\$ 30,000
01.362.450	U & O Permits	\$ 8,000	\$ 15,000
01.362.470	Banner Permits	\$ 200	\$ 200
01.362.480	Fire Dept Permits	\$ 12,000	\$ 15,000
01.362.481	Fire Inspection Fee	\$ 17,000	\$ 14,000
01.362.500	Crossing Guards/CSD	\$ 22,500	\$ 15,000
	TOTAL	\$ 236,300	\$ 239,200

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
REVENUES			
<i>HIGHWAYS AND STREETS</i>			
01.363.210	Parking Meter Revenues	\$ 52,000	\$ 52,000
01.363.211	Parking Deck Meter Monies	\$ 14,000	\$ 14,000
01.363.220	Parking Permits	\$ 11,300	\$ 13,000
01.363.240	Parking Deck Rental Fees	\$ 15,000	\$ 10,000
	TOTAL	\$ 92,300	\$ 89,000
<i>SANITATION</i>			
01.364.500	Commerical Trash Fees	\$ 40,000	\$ 45,000
01.364.510	Apartment Trash Fees	\$ 75,000	\$ 75,000
01.364.520	Recycling Rebate	\$ 51,704	\$ 55,000
01.364.530	Bulk Pick-up	\$ 8,000	\$ 5,500
	TOTAL	\$ 174,704	\$ 180,500
<i>HEALTH</i>			
01.365.500	Medical Contributions (retirees)	\$ 12,064	\$ 13,000
	TOTAL	\$ 12,064	\$ 13,000
<i>CULTURE RECREATION</i>			
01.367.200	Recreation Program Fees	\$ 77,000	\$ 50,000
01.367.210	Recreation Member Fees	\$ 10,700	\$ 8,000
01.367.220	Special Event Income	\$ -	\$ 19,000
01.367.400	Community Center Use Fees	\$ 32,000	\$ 25,000
	TOTAL	\$ 119,700	\$ 102,000
<i>CONTRIBUTIONS & DONATIONS</i>			
01.387.354	Contributions for Special Events	\$ -	\$ 1,000
	TOTAL	\$ -	\$ 1,000
<i>GENERAL REVENUE</i>			
01.389.000	Misc. Revenue Unclassified	\$ 1,000	\$ 500
01.389.100	CAM Charges	\$ 200	\$ 140,000
01.389.200	General Revenue	\$ 67,260	\$ 1,000
01.389.800	WC Reimb - Prop, Liab. & WC Premium Dividends	\$ 21,000	\$ -
	TOTAL	\$ 89,460	\$ 141,500

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
REVENUES			
<i>SALE OF PERSONAL PROPERTY</i>			
01.391.100	Sale of Borough Assets	\$ -	\$ 8,000
TOTAL		\$ -	\$ 8,000
<i>REFUNDS PRIOR YEARS</i>			
01.395.000	Refunds -Prior Year Expenses	\$ -	\$ 100
01.395.100	Claims and Refunds	\$ 50,000	\$ 500
01.395.300	Transportation Serv Refund/Enviromental	\$ 6,800	\$ 500
TOTAL		\$ 56,800	\$ 1,100
TOTAL OPERATING REVENUES		\$ 10,107,792	\$ 10,378,677
TOTAL ALL SOURCES & FUND EQUITY		\$ 12,357,792	\$ 14,016,926

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>LEGISLATIVE BODY</i>			
01.400.105	Salary - Council & Mayor	\$ 22,000	\$ 22,000
01.400.192	FICA	\$ 1,364	\$ 1,364
01.400.193	Medicare	\$ 319	\$ 319
01.400.210	Operating Supplies	\$ 4,500	\$ 4,500
01.400.317	Media Production & Communications	\$ 12,500	\$ 12,500
01.400.341	Advertising	\$ 2,000	\$ 2,000
01.400.352	Public Officials Liability	\$ 14,159	\$ 14,867
01.400.420	Dues, Subscriptions & Memberships	\$ 8,500	\$ 8,500
01.400.460	Meetings and Conference, Continuing Education	\$ 3,500	\$ 4,500
01.400.531	Community Outreach & Special Events	\$ 3,750	\$ 55,000
	TOTAL	\$ 72,592	\$ 125,550
<i>OFFICE OF THE BOROUGH MANAGER</i>			
01.401.110	Salary - Management & Administrative	\$ 260,700	\$ 280,460
01.401.189	Educ Reimbursement	\$ 4,000	\$ 2,000
01.401.190	Prescriptions	\$ 6,222	\$ 3,012
01.401.192	FICA	\$ 16,164	\$ 17,389
01.401.193	Medicare	\$ 3,780	\$ 4,067
01.401.194	Unemployment Compensation	\$ 1,666	\$ 1,397
01.401.195	Workers Compensation	\$ 581	\$ 1,361
01.401.196	Medical, Vision & Dental	\$ 65,397	\$ 20,572
01.401.198	AD&D, Life, & Disability	\$ 6,366	\$ 1,600
01.401.199	Medical Reimbursement	\$ 1,500	\$ 1,000
01.401.210	Office Supplies	\$ 10,000	\$ 185
01.401.213	Copier Expense	\$ 4,500	\$ 1,521
01.401.215	Postage	\$ 2,000	\$ 2,000
01.401.216	Office Equipment	\$ 1,000	\$ 1,000
01.401.217	Other Office Expenses	\$ 4,000	\$ 2,000
01.401.321	Tele-Data and Wireless	\$ 3,000	\$ 3,000
01.401.331	Travel Expenses	\$ 1,000	\$ 500
01.401.341	Advertising	\$ 500	\$ 500
01.401.353	Bonding	\$ 500	\$ 2,000
01.401.420	Dues, Subscriptions & Memberships	\$ 6,000	\$ 6,000
01.401.460	Meetings and Conference, Continuing Education	\$ 9,900	\$ 9,900
	TOTAL	\$ 408,776	\$ 361,463

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>FINANCE</i>			
01.402.112	Salaries and Wages	\$ 111,945	\$ 113,996
01.402.190	Prescriptions	\$ 3,325	\$ 500
01.402.192	FICA	\$ 6,941	\$ 7,068
01.402.193	Medicare	\$ 1,623	\$ 1,653
01.402.194	Unemployment Compensation	\$ 833	\$ 931
01.402.195	Workers Compensation	\$ 581	\$ 574
01.402.196	Medical, Vision & Dental	\$ 21,790	\$ -
01.402.198	AD&D, Life, & Disability	\$ 2,565	\$ 620
01.402.199	Medical Reimbursement	\$ 1,000	\$ 1,000
01.402.210	Office Supplies	\$ 500	\$ 185
01.402.215	Postage	\$ 12,000	\$ 2,000
01.402.311	Independent Audits	\$ 60,000	\$ 60,000
01.402.312	Finance & Compliance	\$ 30,000	\$ 30,000
01.402.317	Payroll Service	\$ 5,000	\$ 5,000
01.402.353	Bonding	\$ 1,650	\$ 1,500
01.402.354	Workers' Compensation	\$ 581	\$ 512
01.402.390	Bank Charges	\$ 2,000	\$ 4,000
01.402.460	Meetings and Conference, Continuing Education	\$ -	\$ 1,500
	TOTAL	\$ 262,334	\$ 231,038
<i>TAX COLLECTION</i>			
01.403.310	Income Tax Collector- EIT	\$ 92,000	\$ 90,000
01.403.317	Real Estate - Tax Collector	\$ 22,300	\$ 20,000
01.403.318	BPT and Mercantile	\$ 10,000	\$ 8,000
01.403.353	Bonding	\$ 300	\$ 300
	TOTAL	\$ 124,600	\$ 118,300
<i>LEGAL SERVICES</i>			
01.404.314	Legal Fees - Solicitor	\$ 48,000	\$ 48,000
01.404.317	Legal Fees - Labor	\$ 15,000	\$ 20,000
01.404.318	Legal Fees - Special Counsel & Legal Matters	\$ 50,000	\$ 30,000
01.404.341	Advertising	\$ 17,000	\$ 4,000
01.404.342	Printing	\$ 3,000	\$ 1,000
	TOTAL	\$ 133,000	\$ 103,000

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>GENERAL GOVERNMENT ADMINISTRATION</i>			
01.406.112	Salaries and Wages	\$ 57,363	\$ 75,330
01.406.190	Prescriptions	\$ 750	\$ 6,459.00
01.406.192	FICA	\$ 3,557	\$ 4,670
01.406.193	Medicare	\$ 832	\$ 1,092
01.406.194	Unemployment Compensation	\$ 834	\$ 931
01.406.195	Workers Compensation	\$ 581	\$ 313
01.406.196	Medical, Vision & Dental	\$ 9,500	24025
01.406.197	Pension MMO	\$ -	\$ 135,543
01.406.198	AD&D, Life, & Disability	\$ 730	310
01.406.199	Medical Reimbursement	\$ 500	\$ 500
01.406.213	Copier Leases	\$ -	\$ 7,560
01.406.215	Postage	\$ 10,000	\$ 4,000
01.406.321	Tele-Data and Wireless	\$ -	\$ 15,680
01.406.341	Advertising	\$ -	\$ 2,000
01.406.342	Printing	\$ 3,000	\$ 2,000
01.406.352	Helipad & Terrorism Insurance	\$ -	\$ 2,700
TOTAL		\$ 87,647	\$ 283,114
<i>INFORMATION TECHNOLOGY</i>			
01.407.263	Computer Equipment	\$ 2,000	\$ 1,500
01.407.264	Computer Service	\$ 5,000	\$ 3,000
01.407.270	Computers Software	\$ 4,000	\$ 2,000
01.407.420	Dues, Subscriptions & Memberships	\$ 1,000	-
01.407.452	Contracted IT/Networking Services	\$ 19,500	\$ 20,000
01.407.453	Web Design/Maintenance	\$ 30,000	\$ 6,000
01.407.750	IT Equipment Supplies	\$ 2,000	-
TOTAL		\$ 63,500	\$ 32,500
<i>PROFESSIONAL SERVICES</i>			
01.408.313	Engineering Fees	\$ 34,000	\$ 34,000
01.408.314	Planning & Architectural Fees	\$ 36,000	\$ 36,000
01.408.317	Traffic Engineering	\$ 40,000	\$ 24,000
01.408.319	Collaterals & Communications	\$ 25,000	-
TOTAL		\$ 135,000	\$ 94,000

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
BUILDING AND PROPERTY			
01.409.227	Sanitation Supplies: Borough	\$ 3,000	\$ 3,600
01.409.321	Tele-Data and Wireless	\$ 9,000	\$ 4,553
01.409.323	Alarm Maint/Service	\$ 800	\$ 900
01.409.350	Property/ Liability/ Umbrella	\$ 29,359	\$ 29,771
01.409.361	Utilities - Gas/Electric	\$ 20,000	\$ 36,000
01.409.366	Utilities - Water	\$ 2,000	\$ -
01.409.369	Electric & Utilities	\$ 48,000	\$ 60,000
01.409.370	Green Space General Expenses	\$ -	\$ 2,000
01.409.371	Landscape Improvements: Trees & Greenery	\$ -	\$ 10,000
01.409.372	R & M Improvements other than Buildings	\$ 14,000	\$ 10,000
01.409.383	Rent of Buildings	\$ 84,000	\$ -
01.409.385	Moving Expenses	\$ 2,000	\$ -
01.409.450	Sanitation Services & Supplies	\$ 28,000	\$ 40,000
01.409.454	Pest Control	\$ 3,840	\$ 6,800
01.409.700	Tennant CAM Expenses	\$ -	\$ 140,000
01.409.720	Seasonal Decorations	\$ 4,000	\$ 4,000
TOTAL		\$ 247,999	\$ 347,624

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
POLICE SERVICES			
01.410.110	Salary - Chief, Lt, & Sergeants	\$ 661,302	\$ 675,000
01.410.112	Wages - Patrol Officers	\$ 1,352,070	\$ 1,407,600
01.410.113	Wages - Police Clerks	\$ 85,078	\$ 88,100
01.410.115	Wages - Part Time Police	\$ 32,000	\$ 29,000
01.410.117	Fire Police	\$ -	\$ 5,500
01.410.118	Wages - Parking Enforcement	\$ 62,000	\$ 63,860
01.410.119	Wages - Crossing Guards (1)	\$ 48,000	\$ 48,000
01.410.179	Longevity - Uniform	\$ 38,000	\$ 30,000
01.410.180	Wages - OT - Uniform	\$ 25,870	\$ 130,000
01.410.185	Comp Time / Vaca Buyout	\$ 130,000	\$ 25,000
01.410.186	Uniforms - Police	\$ 7,500	\$ 10,000
01.410.187	Uniforms - Crossing Guards and Parking	\$ 3,600	\$ 3,500
01.410.188	Educ Reimbursement	\$ 20,000	\$ 30,000
01.410.189	Shift Differential	\$ 5,950	\$ 6,600
01.410.190	Prescriptions	\$ 66,775	\$ 88,058
01.410.192	FICA	\$ 153,008	\$ 155,128
01.410.193	Medicare	\$ 35,836	\$ 36,280
01.410.194	Unemployment Compensation	\$ 8,750	\$ 15,337
01.410.195	Workers Compensation	\$ 333,312	\$ 297,634
01.410.196	Medical, Vision & Dental	\$ 432,776	\$ 604,266
01.410.197	Pension MMO	\$ -	\$ 502,788
01.410.198	AD&D, Life, & Disability	\$ 42,204	\$ 11,472
01.410.199	Medical Reimbursement	\$ 35,950	\$ 25,000
01.410.210	Office Supplies/Water	\$ 5,500	\$ 6,500
01.410.213	Copier Expense	\$ 5,500	\$ 6,000
01.410.214	Computer Supplies	\$ 1,500	\$ 1,500
01.410.215	Postage	\$ 4,000	\$ 4,300
01.410.216	Sup/Equip-Armory/Weapons	\$ 26,000	\$ 21,000
01.410.226	Supplies - Investigations	\$ 2,500	\$ 2,000
01.410.229	Prisoner food	\$ -	\$ 200
01.410.231	Vehicle Fuel	\$ 60,000	\$ 58,000
01.410.238	Uniform Maintenance	\$ 15,000	\$ 15,500
01.410.255	Vehicle Repair/Maint	\$ 20,000	\$ 32,000
01.410.260	Small Tools and Minor Equipment	\$ 14,000	\$ 5,000
01.410.262	Ammunition and Firearms	\$ 12,000	\$ 12,000
01.410.264	Tactical Team Expenses	\$ 7,500	\$ 7,000
01.410.265	Detective Division Exp	\$ 2,500	\$ 3,000

General Fund

Account Number	Description		FY 2015 Budget		FY 2016 Budget
EXPENDITURES					
<i>POLICE SERVICES - Continued</i>					
01.410.266	Bike Division Exp	\$	3,500	\$	3,500
01.410.267	Traffic Safety Unit	\$	3,000	\$	3,500
01.410.270	Computers Software	\$	6,000	\$	7,000
01.410.301	Civil Service Comm & Supplies	\$	6,000	\$	4,000
01.410.302	Film & Development	\$	100	\$	-
01.410.303	Information Search Service	\$	5,500	\$	6,000
01.410.314	Special Legal Services	\$	25,000	\$	20,000
01.410.315	Police Testing & Psych Evaluations	\$	1,000	\$	1,000
01.410.321	Tele-Data and Wireless	\$	17,000	\$	20,000
01.410.323	Telephone Equipment	\$	4,000	\$	4,500
01.410.326	Radio Fees & Equipment	\$	10,000	\$	11,000
01.410.331	Travel Expenses	\$	1,300	\$	1,300
01.410.341	Advertising	\$	3,200	\$	4,000
01.410.350	Property/ Liability/ Umbrella	\$	11,896	\$	12,535
01.410.351	Vehicle Insurance	\$	10,361	\$	16,001
01.410.355	Insurance Deductibles	\$	2,138	\$	2,300
01.410.370	Building Repair & Maintenance	\$	4,000	\$	7,500
01.410.373	R & M Buildings	\$	2,900	\$	3,500
01.410.374	R & M Machinery and Equipment	\$	17,900	\$	15,000
01.410.384	Rent of Machinery and Equipment	\$	5,700	\$	6,500
01.410.420	Dues, Subscriptions & Memberships	\$	1,400	\$	1,700
01.410.450	Contracted Services (not otherwise classified)	\$	2,500	\$	1,500
01.410.452	Contracted IT/Networking Services	\$	6,000	\$	9,000
01.410.453	Web Design/Maintenance	\$	5,000	\$	5,500
01.410.460	Meetings and Conference, Continuing Education	\$	5,000	\$	5,500
01.410.750	Minor Machinery and equipment	\$	13,000	\$	15,000
TOTAL		\$	3,929,376	\$	4,649,459

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>FIRE SERVICES</i>			
01.411.112	Fire Fighters	\$ 120,645	\$ 110,934
01.411.115	Fire Chief & Assistants	\$ 9,000	\$ 9,500
01.411.155	Fire Marshall and EMC	\$ 2,500	\$ 7,500
01.411.187	Fire Chief & Marshall's Expenses	\$ 3,000	\$ 3,000
01.411.189	Educ Reimbursement	\$ 1,000	\$ 1,000
01.411.190	Prescriptions	\$ 7,415	\$ 7,693
01.411.191	Uniforms	\$ 3,000	\$ 4,000
01.411.192	FICA	\$ 8,196	\$ 7,467
01.411.193	Medicare	\$ 210	\$ 1,746
01.411.194	Unemployment Compensation	\$ 833	\$ 931
01.411.195	Workers Compensation	\$ 42,603	\$ 13,253
01.411.196	Medical, Vision & Dental	\$ 48,625	\$ 53,195
01.411.198	AD&D, Life, & Disability	\$ 4,505	\$ 727
01.411.199	Medical Reimbursement & Unclassified	\$ 1,800	\$ 1,000
01.411.210	Office Supplies	\$ 1,500	\$ 1,500
01.411.220	Fire Prevention	\$ 2,500	\$ 3,500
01.411.231	Vehicle Fuel	\$ 9,000	\$ 7,000
01.411.238	Fire Gear and Equipment: Companies	\$ -	\$ 4,000
01.411.249	Fire Gear and Equipment: Employees	\$ 10,000	\$ 8,000
01.411.250	Testing: Fire Hose & Ladder	\$ 10,000	\$ 13,500
01.411.252	Computer Service & Repair	\$ 2,500	\$ 1,000
01.411.263	Computer Hardware	\$ 2,000	\$ 3,000
01.411.270	Computers Software	\$ -	\$ 3,000
01.411.300	Meeting Attendance & Training	\$ 2,000	\$ 2,000
01.411.321	Tele-Data	\$ 2,000	\$ 2,647
01.411.338	R & M Vehicles	\$ 3,000	\$ 3,000
01.411.350	Property/ Liability/ Umbrella	\$ 2,300	\$ 1,567
01.411.351	Vehicle Insurance	\$ 17,268	\$ 26,484
01.411.363	Hydrant water	\$ 32,000	\$ 32,000
01.411.374	R & M Machinery and Equipment	\$ 13,000	\$ 5,000
01.411.420	Dues, Subscriptions & Memberships	\$ -	\$ 1,500
01.411.500	Borough Appropriations: Operations & Equipment	\$ 78,949	\$ 88,949
TOTAL		\$ 441,349	\$ 429,593

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>LICENSES, & INSPECTIONS</i>			
01.413.112	Salaries & Wages: Full-time	\$ 120,000	\$ 208,040
01.413.189	Educ Reimbursement	\$ 2,000	\$ 1,000
01.413.190	Prescriptions	\$ 8,865	\$ 16,631
01.413.192	FICA	\$ 7,440	\$ 12,898
01.413.193	Medicare	\$ 1,740	\$ 3,017
01.413.194	Unemployment Compensation	\$ 2,142	\$ 1,862
01.413.195	Workers Compensation	\$ 1,200	\$ 1,617
01.413.196	Medical, Vision & Dental	\$ 65,060	\$ 111,000
01.413.198	AD&D, Life, & Disability	\$ 6,215	\$ 1,516
01.413.199	Medical Reimbursement	\$ 1,500	\$ 2,000
01.413.210	Office Supplies	\$ 300	\$ 500
01.413.215	Postage	\$ 1,000	\$ 1,450
01.413.231	Vehicle Fuel	\$ 8,000	\$ 6,000
01.413.238	Code Department Uniforms	\$ 2,000	\$ 2,000
01.413.242	Code Enforcement Expenses	\$ 10,000	\$ 5,000
01.413.270	Computers Software	\$ 500	\$ 500
01.413.321	Telephone Monthly Charges	\$ 2,000	\$ 2,650
01.413.350	Property/ Liability/ Umbrella	\$ 10,156	\$ 10,185
01.413.351	Vehicle Insurance	\$ 2,200	\$ 2,759
01.413.374	R & M Machinery and Equipment	\$ 2,000	\$ 500
01.413.401	Building Permits Surcharge	\$ 2,000	\$ 2,000
01.413.420	Dues, Subscriptions & Memberships	\$ 1,200	\$ 400
01.413.450	Contracted Services (not otherwise classified)	\$ 130,000	\$ 118,976
01.413.451	Contracted Maintenance and Repair of Vehicles	\$ 4,000	\$ 2,000
01.413.452	Contracted IT/Networking Services	\$ 2,500	\$ 1,500
01.413.460	Meetings and Conference, Continuing Education	\$ 2,000	\$ 1,500
TOTAL		\$ 396,018	\$ 517,501

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>COMMUNITY DEVELOPMENT and ZONING</i>			
01.414.105	Salary - Zoning Hearing Board	\$ 2,200	\$ 2,200
01.414.112	Salaries - Community Development and Zoning	\$ 137,381	\$ 93,365
01.414.187	Zoning Officers Expenses	\$ 500	\$ 700
01.414.189	Educ Reimbursement	\$ 2,000	\$ -
01.414.190	Prescriptions	\$ 5,710	\$ 1,506
01.414.192	FICA	\$ 8,654	\$ 5,925
01.414.193	Medicare	\$ 2,024	\$ 1,386
01.414.194	Unemployment Compensation	\$ 853	\$ 466
01.414.195	Workers Compensation	\$ 1,430	\$ 1,025
01.414.196	Medical, Vision & Dental	\$ 37,460	\$ 10,286
01.414.198	AD&D, Life, & Disability	\$ 3,410	\$ 581
01.414.199	Medical Reimbursement	\$ 1,000	\$ 500
01.414.210	Office Supplies	\$ 500	\$ 500
01.414.215	Postage	\$ 3,000	\$ 2,000
01.414.216	Zoning & Subdivision Books	\$ 750	\$ 500
01.414.312	Planning Matching Project Fee	\$ 15,000	\$ -
01.414.314	Consulting Fees	\$ 14,500	\$ -
01.414.314	ZHB Legal Fees	\$ 24,000	\$ 30,000
01.414.318	Professional Fees - Zoning revisions	\$ 15,000	\$ 12,000
01.414.319	Court Reporter	\$ 11,950	\$ 10,000
01.414.331	Travel Expenses	\$ 500	\$ 500
01.414.341	Advertising	\$ 3,500	\$ 6,000
01.414.420	Dues, Subscriptions & Memberships	\$ 800	\$ 500
01.414.460	Meetings and Conference, Continuing Education	\$ 5,500	\$ 2,000
	TOTAL	\$ 297,622	\$ 181,939
<i>EMERGENCY MANAGEMENT & SERVICES</i>			
01.415.242	Planning and Exercises	\$ 20,000	\$ 15,000
	TOTAL	\$ 20,000	\$ 15,000

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>PUBLIC WORKS</i>			
<i>SOLID WASTE COLLECTION and DISPOSAL</i>			
01.427.112	Salaries - Sanitation	\$ 333,080	\$ 284,000
01.427.180	Salary - Overtime	\$ 11,600	\$ 15,000
01.427.191	Uniforms	\$ 10,500	\$ 12,500
01.427.210	Office Supplies	\$ 2,500	\$ 2,500
01.427.227	Sanitation Supplies	\$ 2,000	\$ 2,000
01.427.231	Vehicle Fuel	\$ 44,000	\$ 40,000
01.427.242	Alarm System	\$ 1,500	\$ 1,500
01.427.248	Recycle/Compost Supplies	\$ 11,200	\$ 9,000
01.427.320	Equipment Purchases & Radio	\$ 1,500	\$ 1,500
01.427.367	Dumping Fees	\$ 150,000	\$ 170,000
01.427.451	Contracted Maintenance and Repair of Vehicles	\$ 47,000	\$ 42,000
01.427.470	CDL Renewal Fees	\$ 250	\$ 250
TOTAL		\$ 615,130	\$ 580,250
<i>ADMINISTRATION and STREETS</i>			
01.430.112	Salary - Highway	\$ 508,320	\$ 599,070
01.430.130	Wages - Seasonal	\$ 30,000	\$ 30,000
01.430.180	Salary - Overtime	\$ 14,600	\$ 15,200
01.430.190	Prescriptions	\$ 41,850	\$ 42,493
01.430.192	FICA	\$ 55,654	\$ 58,483
01.430.193	Medicare	\$ 13,016	\$ 13,677
01.430.194	Unemployment Compensation	\$ 5,831	\$ 7,987
01.430.195	Workers Compensation	\$ 181,590	\$ 152,981
01.430.196	Medical, Vision & Dental	\$ 274,500	\$ 291,501
01.430.198	AD&D, Life, & Disability	\$ 24,525	\$ 5,122
01.430.199	Medical Reimbursement	\$ 16,575	\$ 16,575
01.430.231	Vehicle Fuel	\$ 19,000	\$ 15,000
01.430.244	Supplies - Agricultural	\$ 5,000	\$ 5,000
01.430.245	Highway Supplies	\$ 3,000	\$ 3,000
01.430.315	Medical Exams & Supplies	\$ 2,000	\$ 2,000
01.430.316	Computer Service	\$ 500	\$ 500
01.430.321	Tele-Data and Wireless	\$ 3,800	\$ 1,647
01.430.341	Advertising	\$ -	\$ 500
01.430.350	Property/ Liability/ Umbrella	\$ 2,972	\$ 2,350
01.430.351	Vehicle Insurance	\$ 6,907	\$ 9,932
01.430.361	Utilities - Gas/Electric	\$ 7,000	\$ 7,000

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>ADMINISTRATION and STREETS - Continued</i>			
01.430.366	Utilities - Water	\$ 1,000	\$ 1,000
01.430.373	R & M Buildings	\$ 15,000	\$ 15,000
01.430.374	R & M Machinery and Equipment	\$ 10,000	\$ 10,000
01.430.376	Plymouth Creek Repair & Maint.	\$ 3,000	\$ 3,000
01.430.384	Rent of Machinery and Equipment	\$ 1,500	\$ 1,500
01.430.451	Contracted Maintenance and Repair of Vehicles	\$ 23,000	\$ 23,000
01.430.750	Minor Machinery and equipment	\$ 15,000	\$ -
	TOTAL	\$ 1,285,140	\$ 1,333,518
<i>HIGHWAY MAINT - SNOW & ICE REMOVAL</i>			
01.432.000	Snow and Ice Removal	\$ 21,000	\$ 30,000
	TOTAL	\$ 21,000	\$ 30,000
<i>HIGHWAY MAINT - SIGNALS & SIGNS</i>			
01.433.240	Street Signs & Markings	\$ 10,000	\$ 10,000
01.433.246	One Call Program Costs	\$ 1,000	\$ 1,000
01.433.374	Signal Maintenance	\$ 42,000	\$ 12,500
	TOTAL	\$ 53,000	\$ 23,500
<i>HIGHWAY MAINT - HIGHWAYS & BRIDGES</i>			
01.438.000	Roads/Bridges General Repairs & Maintenance	\$ 25,000	\$ 25,000
01.438.338	Traffic Services	\$ 37,400.00	\$ -
01.438.339	Transit Reimbursement	\$ 3,500	\$ -
	TOTAL	\$ 65,900	\$ 25,000
<i>HELIPAD AND PARKING</i>			
01.440.352	Helipad Insurance & Terrorism	\$ 2,700	\$ -
01.445.370	Parking Deck Maint. & Repairs	\$ 25,000	\$ -
01.445.380	Parking Deck Rent	\$ 18,000	\$ -
	TOTAL	\$ 45,700	\$ -

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>RECREATION SERVICES</i>			
<i>Recreation Administration</i>			
01.451.112	Salaries - Recreation & Facilities	\$ 105,000	\$ 79,160
01.451.190	Prescriptions	\$ 3,350	\$ 288
01.451.192	FICA	\$ 11,997	\$ 4,908
01.451.193	Medicare	\$ 2,806	\$ 1,148
01.451.194	Unemployment Compensation	\$ 833	\$ 931
01.451.195	Workers Compensation	\$ 598	\$ 13,132
01.451.196	Medical, Vision & Dental	\$ 38,100	\$ 24,022
01.451.198	AD&D, Life, & Disability	\$ 1,190	\$ 1,000
01.451.199	Medical Reimbursement	\$ 1,000	\$ 500
01.451.210	Office Supplies	\$ -	\$ 500
01.451.215	Postage	\$ -	\$ 200
TOTAL		\$ 164,874	\$ 125,790

Participant Recreation: Community Center, A-Field and CRC

01.452.112	Salaries & Wages	\$ -	\$ 69,850
01.452.115	Wages: Part Time	\$ 88,500	\$ 75,673
01.452.190	Prescriptions	\$ -	\$ 252
01.452.192	FICA	\$ -	\$ 9,022
01.452.193	Medicare	\$ -	\$ 1,027
01.452.194	Unemployment Compensation	\$ -	\$ 931
01.452.195	Workers Compensation	\$ -	\$ 11,725
01.452.196	Medical, Vision & Dental	\$ -	\$ 19,399
01.452.198	AD&D, Life, & Disability	\$ -	\$ 1,000
01.452.199	Medical Reimbursement	\$ -	\$ 1,500
01.452.210	Office Supplies	\$ -	\$ 1,000
01.452.211	Paper Products	\$ -	\$ 200
01.452.213	Copier Expense	\$ -	\$ 4,000
01.452.215	Postage	\$ -	\$ 200
01.452.227	Sanitation Supplies - Facilities (cc)	\$ 1,000	\$ 1,200
01.452.234	General Maintenance	\$ 7,500	\$ -
01.452.236	Building Supplies	\$ 3,500	\$ 6,000
01.452.238	Uniforms	\$ -	\$ 1,000
01.452.247	Recreation Supplies: Athletic	\$ 4,000	\$ 4,000
01.452.249	CRC Operating Expenses	\$ 19,720	\$ 24,100
01.452.260	Small Tools	\$ 500	\$ -

General Fund

Account Number	Description		FY 2015 Budget		FY 2016 Budget
EXPENDITURES					
<i>Participant Recreation: Continued</i>					
01.452.321	Tele-Data	\$	4,100	\$	4,000
01.452.324	Wireless Tele-Data	\$	-	\$	1,900
01.452.325	Internet and Cable Fees	\$	-	\$	1,200
01.452.336	Transportation-Autmobile Rental	\$	-	\$	2,000
01.452.350	Property/ Liability/ Umbrella	\$	21,450	\$	21,936
01.452.361	Electricity	\$	40,000	\$	48,000
01.452.366	Water and Fire Pump	\$	4,100	\$	5,500
01.452.372	R & M Property	\$	5,000	\$	1,000
01.452.373	R & M Buildings	\$	5,000	\$	6,000
01.452.374	R & M Machinery and Equipment	\$	500	\$	1,000
01.452.390	Credit card fees	\$	-	\$	2,000
01.452.440	Sanitation Services	\$	-	\$	45,912
01.452.452	Contracted Services	\$	-	\$	12,500
01.452.453	Rec software	\$	-	\$	2,940
01.452.454	Pest Control	\$	-	\$	800
01.452.455	Group Exercise	\$	-	\$	10,400
01.452.470	Drug Testing/Employee Clearances	\$	-	\$	500
01.453.221	Recreation Chemical Program	\$	7,500	\$	3,750
01.453.239	Turf Maintenace - A	\$	18,000	\$	18,000
01.453.247	Culture- Recreation Supplies	\$	-	\$	2,000
01.453.350	Insurance Property/Liability	\$	-	\$	15,000
01.453.500	Special Events:	\$	5,000	\$	15,000
TOTAL		\$	235,370	\$	453,418
<i>Parks</i>					
01.454.221	Recreation Chemical Programs	\$	-	\$	3,750
01.454.227	Sanitation Supplies	\$	-	\$	2,400
01.454.236	Building Supplies	\$	-	\$	2,500
01.454.239	Tree & Turf Maintenance - B and Suctliffe Baseball	\$	-	\$	15,000
01.454.300	Other Community Garden	\$	2,000	\$	-
01.454.301	Other Parks - Capital Projects	\$	2,000	\$	-
01.454.302	Other Dog Park	\$	3,000	\$	-
01.454.361	Electricity	\$	6,500	\$	8,000
01.454.366	Water	\$	5,000	\$	6,000
01.454.372	R & M Property	\$	-	\$	5,000
01.454.373	R & M Buildings	\$	-	\$	1,000

General Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
EXPENDITURES			
<i>Parks - Continued</i>			
01.454.374	R & M Equipment	\$ -	\$ 5,000
01.454.440	Sanitation Services: Sutcliffe & A Field	\$ 5,000	\$ 15,800
01.454.454	Pest Control	\$ 2,500	\$ 3,550
01.454.500	Special Events	\$ 5,000	\$ 1,000
01.454.501	Fireworks Event/Expenses	\$ 14,000	\$ -
01.455.221	Landscape & Greenery: Supplies	\$ 1,000	\$ -
01.455.370	Landscape & Greenery: Services	\$ 2,000	\$ -
01.455.371	Landscape & Greenery: Maintenance	\$ 30,000	\$ -
01.455.372	Landscape & Greenery: Trees & Landscaping	\$ 2,000	\$ -
TOTAL		\$ 80,000	\$ 69,000
GENERAL EXPENDITURES			
01.480.126	Compensation & Operating Adjustments	\$ 30,000	\$ 34,320
01.480.540	Contributions and Subsidies	\$ 42,000	\$ 14,000
01.480.700	Contingencies	\$ 475,000	\$ 100,000
01.480.800	Refunds for Prior Year Revenue	\$ -	\$ 5,000
TOTAL		\$ 547,000	\$ 153,320
TOTAL OPERATING EXPENDITURES		\$ 9,732,927	\$ 10,283,877
RESULT FROM OPERATIONS		\$ 374,865	\$ 94,800
INTERFUND TRANSFERS			
01.492.018	To Capital	\$ 250,000	\$ 500,000
01.492.030	To Capital Reserve Fund	\$ 2,000,000	\$ 500,000
01.492.066	To OPEB Trust	\$ -	\$ 750,000
01.492.095	To Operating Reserve	\$ 111,865	\$ 500,000
TOTAL		\$ 2,361,865	\$ 2,250,000
TOTAL EXPENDITURES WITH TRANSFERS		\$ 12,094,792	\$ 12,533,877
NET FUND SURPLUS/(DEFICIT)		\$ 263,000	\$ 1,483,049

Street Lighting Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
02.100.000	Fund Balance Forward	\$ -	\$ 95,344.00
REVENUES			
REAL PROPERTY TAXES			
02.301.100	Real Estate Taxes - Current	\$ 165,785.00	\$ 174,104.00
	TOTAL	\$ 165,785.00	\$ 174,104.00
INTERFUND OPERATING TRANSFERS			
02.392.020	Transfer From General	\$ -	
	TOTAL	\$ -	\$ -
TOTAL CURRENT REVENUES		\$ 165,785.00	\$ 174,104.00
TOTAL AVAILABLE BALANCE		\$ 165,785.00	\$ 269,448.00
EXPENDITURES			
HIGHWAY MAINT - STREET LIGHTING			
02.434.361	Street Lighting - Electric	\$ -	\$ 70,500.00
02.434.374	Street Lighting	\$ 95,000.00	\$ 12,500.00
02.434.740	LED Lighting	\$ 70,785.00	\$ 186,448.00
	TOTAL	\$ 165,785.00	\$ 269,448.00
TOTAL EXPENDITURES		\$ 165,785.00	\$ 269,448.00
NET FUND SURPLUS/(DEFICIT)		\$ -	\$ -

Fire Protection Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
03.100.000	Fund Balance Forward	\$ -	
REVENUES			
REAL PROPERTY TAXES			
03.301.100	Real Estate Taxes - Current	\$ 71,051.00	\$ 74,616.00
	TOTAL	\$ 71,051.00	\$ 74,616.00
SHARED REVENUES			
03.355.070	Foreign Fire/Casualty Tax	\$ 84,400.00	\$ 84,400.00
	TOTAL	\$ 84,400.00	\$ 84,400.00
	TOTAL CURRENT REVENUES	\$ 155,451.00	\$ 159,016.00
	TOTAL AVAILABLE BALANCE	\$ 155,451.00	\$ 159,016.00
EXPENDITURES			
FIRE PROTECTION SERVICES			
03.411.530	Contribution to Companies	\$ 71,051.00	\$ 74,616.00
03.450.700	Foreign Fire/Casualty Tax	\$ 84,400.00	\$ 84,400.00
	TOTAL	\$ 155,451.00	\$ 159,016.00
	TOTAL EXPENDITURES	\$ 155,451.00	\$ 159,016.00
	NET FUND SURPLUS/(DEFICIT)	\$ -	\$ -

Library Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
04.100.000	Fund Balance Forward	\$ -	
REVENUES			
REAL PROPERTY TAXES			
04.301.100	Real Estate Taxes - Current	\$ 44,874.00	\$ 49,744.00
	TOTAL	\$ 44,874.00	\$ 49,744.00
TOTAL CURRENT REVENUES		\$ 44,874.00	\$ 49,744.00
TOTAL AVAILABLE BALANCE		\$ 44,874.00	\$ 49,744.00
EXPENDITURES			
LIBRARY SERVICES			
04.456.366	Library Contribution	\$ 44,874.00	\$ 49,744.00
		\$ 44,874.00	\$ 49,744.00
TOTAL OPERATIONS		\$ 44,874.00	\$ 49,744.00
TOTAL EXPENDITURES		\$ 44,874.00	\$ 49,744.00
NET FUND SURPLUS/(DEFICIT)		\$ -	\$ -

Capital Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
18.279.000	Fund Balance Forward	\$ 3,000,000.00	\$ 1,700,000.00
REVENUES			
<i>INTEREST EARNINGS</i>			
18.341.100	Interest on Investments	\$ 5,000.00	\$ 5,000.00
	TOTAL	\$ 5,000.00	\$ 5,000.00
<i>CONTRIBUTIONS FROM PRIVATE SOURCES</i>			
18.387.018	Impact Fee & RACP	\$ 180,000.00	\$ 2,680,000.00
	TOTAL	\$ 180,000.00	\$ 2,680,000.00
<i>INTERFUND TRANSFERS</i>			
18.392.001	From General Fund	\$ 1,000,000.00	\$ 500,000.00
	TOTAL	\$ 1,000,000.00	\$ 500,000.00
	TOTAL CURRENT REVENUES	\$ 1,185,000.00	\$ 3,185,000.00
	TOTAL AVAILABLE BALANCE	\$ 4,185,000.00	\$ 4,885,000.00
EXPENDITURES			
<i>CAPITAL PROJECTS AND EQUIPMENT</i>			
18.401.760	OBM Vehicle	\$ -	\$ 32,255
18.409.700	Leeland Structure & HVAC	\$ -	\$ 23,000
18-411.760	Fire Service Radios	\$ -	\$ 46,516
18.410.700	PD Vehicle & In car cameras	\$ 107,000	\$ 100,000
18.411.760	OFM Vehicle	\$ -	\$ 30,255
18.415.700	Emergency Services	\$ 10,000	\$ -
18.427.720	CRC Rowing Equipment Lease	\$ 19,750	\$ 19,750
18.430.313	Eng: Infrastructure & Stormwater	\$ 117,500	\$ 126,000
18.430.740	DPW: Equipment & Trash Truck	\$ 257,725	\$ 253,500
18.433.313	Engineering Traffic Control	\$ 45,000	\$ 105,980
18.454.371	Rec Services: Including Parks	\$ 186,000	\$ 917,744
18.458.700	Infrastructure & Stormwater	\$ 623,019	\$ 1,880,000
	TOTAL	\$ 1,365,994	\$ 3,535,000
<i>INTERFUND TRANSFERS</i>			
18.492.019	Transfer to Capital Project	\$ -	\$ 1,250,000.00
	TOTAL EXPENDITURES	\$ 1,365,994.00	\$ 4,785,000
	NET FUND SURPLUS/(DEFICIT)	\$ 2,819,006.00	\$ 100,000

Capital Project Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
19.279.000	Fund Balance Forward		\$ -
REVENUES			
<i>INTEREST EARNINGS</i>			
19.341.100	Fulton Bank Interest		
19.341.200	Phoenixville Interes	\$ -	
	TOTAL	\$ -	\$ -
<i>OPERATING AND CAPITAL GRANTS</i>			
19.354.010	RACP	\$ 449,000.00	
	TOTAL	\$ 449,000.00	\$ -
<i>INTERFUND TRANSFERS</i>			
19.392.001	From Capital Fund	\$ 1,000,000.00	\$ 1,250,000.00
	TOTAL	\$ 1,000,000.00	\$ 1,250,000.00
<i>PROCEEDS OF LONG-TERM DEBT</i>			
19.393.200	GON 2014 - Tax Exempt Series A	\$ 6,781,100.00	\$ -
19.393.201	GON 2014 - Tax Exempt Series B	\$ 2,630,700.00	\$ -
19.393.202	GON 2014 - Taxable Series	\$ 1,369,300.00	\$ -
	TOTAL	\$ 10,781,100.00	\$ -
TOTAL CURRENT REVENUES		\$ 12,230,100.00	\$ 1,250,000.00
TOTAL AVAILABLE BALANCE		\$ 12,230,100.00	\$ 1,250,000.00
EXPENDITURES			
<i>CAPITAL PROJECTS AND EQUIPMENT</i>			
19.402.100	Fulton Bank Fees		
19.402.200	Phoenixville Bank Fees		
19.409.313	Owner's Representative Costs	\$ 22,500.00	
19.409.314	Legal	\$ 15,000.00	
19.409.455	Borough Hall	\$ 10,709,600.00	\$ 1,250,000.00
19.409.720	Borough Hall Fit Out	\$ 175,000.00	
19.409.740	Borough Hall IT & Production	\$ 127,400.00	

19.409.760	Contingencies	\$	180,600.00		
		TOTAL	\$	11,230,100.00	\$ 1,250,000.00

DEBT INTEREST

19.472.200	GON 2014 - Tax Exempt Series A				
19.472.201	GON 2014 - Tax Exempt Series B				
19.472.202	GON 2014 - Taxable Series				
		\$	-	\$	-

INTERFUND TRANSFERS

19.492.019	To Capital Project				
19.492.030	Transfer To Capital Reserve Fund	\$	-	\$	-
		\$	-	\$	-

TOTAL EXPENDITURES		\$	11,230,100.00	\$	1,250,000.00
NET FUND SURPLUS/(DEFICIT)		\$	1,000,000.00	\$	-

Debt Service Fund

Account Number	Description	2015 Budget	FY 2016 Budget
FUND BALANCE			
23.279.000	Fund Balance Forward	\$ 334,440.00	\$ 719,767.00
REVENUES			
<i>INTERFUND TRANSFERS</i>			
23-341-100	Interest	\$ -	\$ -
23.392.030	Transfer from Capital Fund	\$ -	\$ -
TOTAL		\$ -	\$ -
<i>PROCEEDS OF LONG-TERM DEBT</i>			
23-393-200	GON 2014 - Tax Exempt Series A	\$ -	\$ -
23-393-201	GON 2014 - Tax Exempt Series B	\$ -	\$ -
23-393-202	GON 2014 - Taxable Series	\$ -	\$ -
TOTAL		\$ -	\$ -
TOTAL CURRENT REVENUES		\$ -	\$ -
TOTAL AVAILABLE BALANCE		\$ 334,440.00	\$ 719,767.00
EXPENDITURES			
<i>DEBT PRINCIPAL</i>			
23-471-550	GON 2014 - Tax Exempt Series A	\$ 223,182.00	\$ 270,800.00
23-471-554	GON 2014 - Tax Exempt Series B	\$ 63,895.00	\$ 109,900.00
23-471-555	GON 2014 - Taxable Series	\$ 47,363.00	\$ 55,500.00
TOTAL		\$ 334,440.00	\$ 436,200.00
<i>DEBT INTEREST</i>			
23-472-200	GON 2014 - Tax Exempt Series A	\$ -	\$ 193,796.00
23-472-201	GON 2014 - Tax Exempt Series B	\$ -	\$ 52,251.00
23-472-202	GON 2014 - Taxable Series	\$ -	\$ 37,520.00
TOTAL		\$ -	\$ 283,567.00
<i>INTERFUND TRANSFERS</i>			
23.492.030	Transfer To Capital Project Fund	\$ -	\$ -
TOTAL		\$ -	\$ -
TOTAL EXPENDITURES		\$ 334,440.00	\$ 719,767.00
NET FUND SURPLUS/(DEFICIT)		\$ -	\$ -

Capital Reserve Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
30.399.000	Fund Balance Forward	\$ -	\$ 2,100,000
REVENUES			
<i>INTEREST EARNINGS</i>			
30.341.000	Interest Earnings		
30.341.100	Interest on Investments	\$ 10,000	\$ -
		\$ 10,000	\$ -
<i>CONTRIBUTIONS FROM PRIVATE SOURCES</i>			
30.387.018	Impact Fee	\$ 180,000	\$ -
		\$ 180,000	\$ -
<i>SALE OF PROPERTY</i>			
30.391.100	Sale of Borough Assets	\$ 3,000,000	\$ -
		\$ 3,000,000	\$ -
<i>INTERFUND TRANSFERS</i>			
30.392.001	From General	\$ 2,000,000	\$ 500,000
30.392.018	From Capital Fund	\$ -	\$ -
	TOTAL	\$ 2,000,000	\$ 500,000
TOTAL CURRENT REVENUES		\$ 5,190,000	\$ 500,000
TOTAL AVAILABLE BALANCE		\$ 5,190,000	\$ 2,600,000
EXPENDITURES			
<i>CAPITAL PROJECTS AND EQUIPMENT</i>			
30.400.600	Reserve: Capital Construction	\$ -	\$ -
30.400.700	Reserve: Capital Purchases	\$ 246,656	\$ -
30.400.800	Reserve: Capital Cost Reduction	\$ 4,943,344	\$ -
	TOTAL	\$ 5,190,000	\$ -
TOTAL EXPENDITURES		\$ 5,190,000	\$ -
NET FUND SURPLUS/(DEFICIT)		\$ -	\$ 2,600,000

Highway Aid Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
35.100.000	Fund Balance Forward	\$ 192,898	\$ -
REVENUES			
<i>INTEREST EARNINGS</i>			
35.341.100	Interest on Investments	\$ -	\$ -
<i>INTERGOVERNMENTAL REVENUES</i>			
35.355.020	Motor Vehicle Fuel Taxes	\$ 155,963	\$ 183,312
TOTAL CURRENT REVENUES		\$ 155,963	\$ 183,312
TOTAL AVAILABLE BALANCE		\$ 348,861	\$ 183,312
EXPENDITURES			
<i>CONSTRUCTION & PAVING</i>			
35-439-060	Pavement resurfacing	\$ 145,963	\$ 183,312
35-439-313	Engineering	\$ 10,000	\$ -
TOTAL		\$ 155,963	\$ 183,312
TOTAL EXPENDITURES		\$ 155,963	\$ 183,312
NET FUND SURPLUS/(DEFICIT)		\$ 192,898	\$ -

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
41.279.000	Unreserved Fund Balance		\$ 140,131
REVENUES			
<i>INTEREST EARNINGS</i>			
41.341.000	Interest on Investments	\$ -	\$ -
	TOTAL	\$ -	\$ -
<i>INTERFUND OPERATING TRANSFERS</i>			
41.392.010	Operating Transfer In-General Fund	\$ -	\$ 50,587
	TOTAL	\$ -	\$ 50,587
TOTAL CURRENT REVENUE		\$ -	\$ 50,587
TOTAL AVAILABLE		\$ -	\$ 50,587
EXPENDITURES			
<i>GENERAL ADMINISTRATION</i>			
41.464.300	Home Program -Contractors Bills	\$ -	\$ 50,587
	TOTAL	\$ -	\$ 50,587
TOTAL EXPENDITURES		\$ -	\$ 50,587
NET FUND BALANCE		\$ -	\$ -

Community Development Fund

Account Number	Description	FY 2015 Budget	FY 2016 Budget
FUND BALANCE			
43.279.000	Unreserved Fund Balance	\$ -	\$ 48.00
REVENUES			
<i>INTEREST EARNINGS</i>			
43.341.000	Interest Earnings	\$ -	\$ -
	TOTAL	\$ -	\$ -
<i>INTERFUND OPERATING TRANSFERS</i>			
43.392.010	Operating Trx In -General Fund	\$ -	\$ 56,000
	TOTAL	\$ -	\$ 56,000
TOTAL CURRENT REVENUE		\$ -	\$ 56,000
TOTAL AVAILABLE		\$ -	\$ 56,048
EXPENDITURES			
<i>GENERAL ADMINISTRATION</i>			
43.414.130	CD Compensation reimbursement	\$ -	\$ 16,048
43.465.300	Contractors Bills	\$ -	\$ 30,000
43.465.400	Consultant Fees	\$ -	\$ 10,000
	TOTAL	\$ -	\$ 56,048
TOTAL EXPENDITURES		\$ -	\$ 56,048
NET FUND BALANCE		\$ -	\$ -